

Memorandum



Date: July 12, 2006

To: Sally A. Heyman, Chairperson
and Members, Intergovernmental, Recreation and Cultural Affairs Committee

From: George M. Burgess
County Manager

A handwritten signature in black ink, appearing to read "Burgess", written over the printed name of George M. Burgess.

IRCA
Agenda Item No. 1(D)2

Subject: Departmental Budget Presentations


As directed by Chairman Joe A. Martinez, the Office of Strategic Business Management has prepared budget presentations by department for your review. The budget packages before you reflect the performance status, revenue and expenditures trends, enhancements, and reductions that were included as part of the FY 2006-07 Proposed Resource Allocation Plan.

A handwritten signature in black ink, written over a horizontal line, representing the Assistant County Manager.

Assistant County Manager

Attachments

cmo10206



County Manager's Proposed 2006-07 Budget

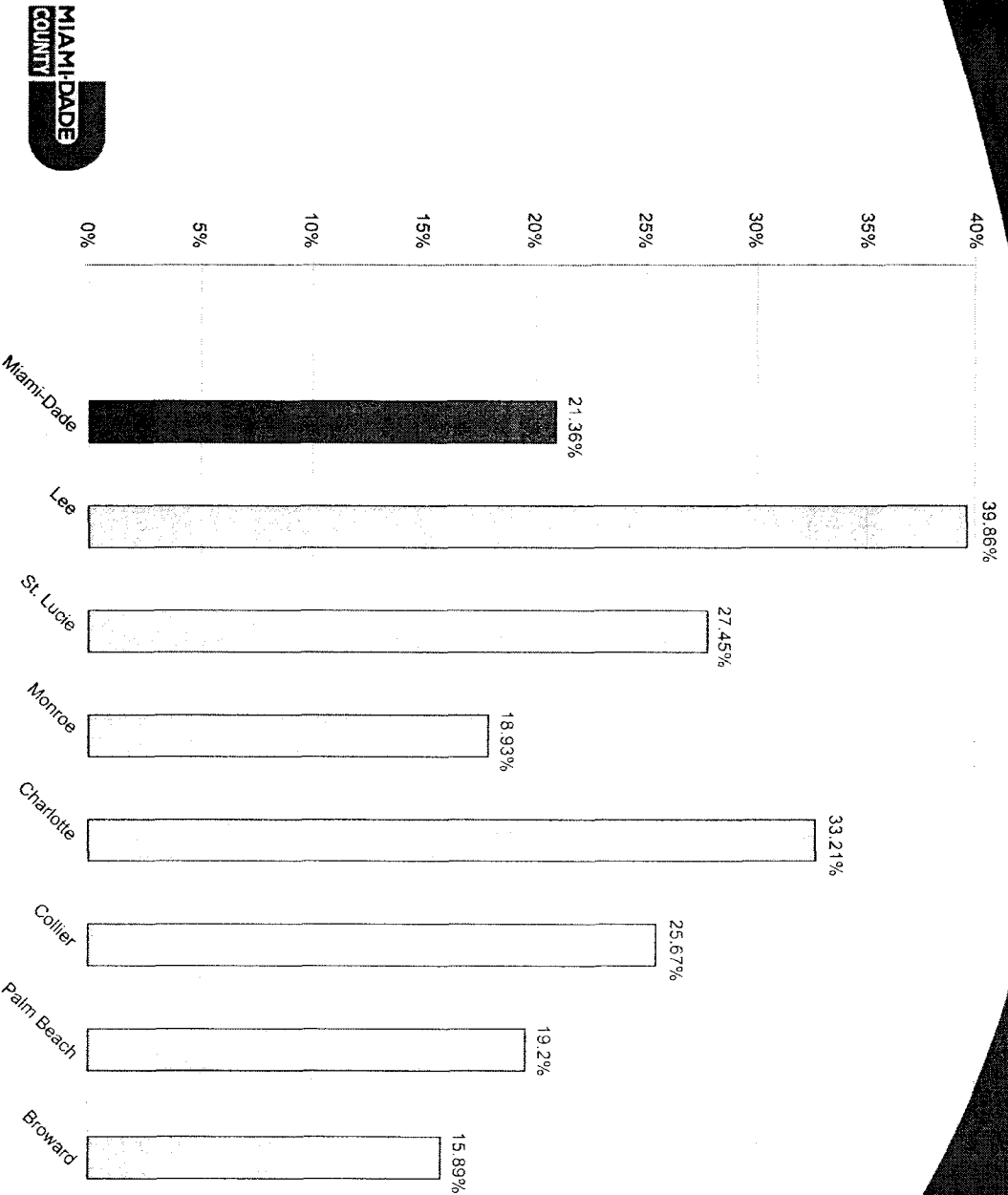
Delivering Excellence Every Day



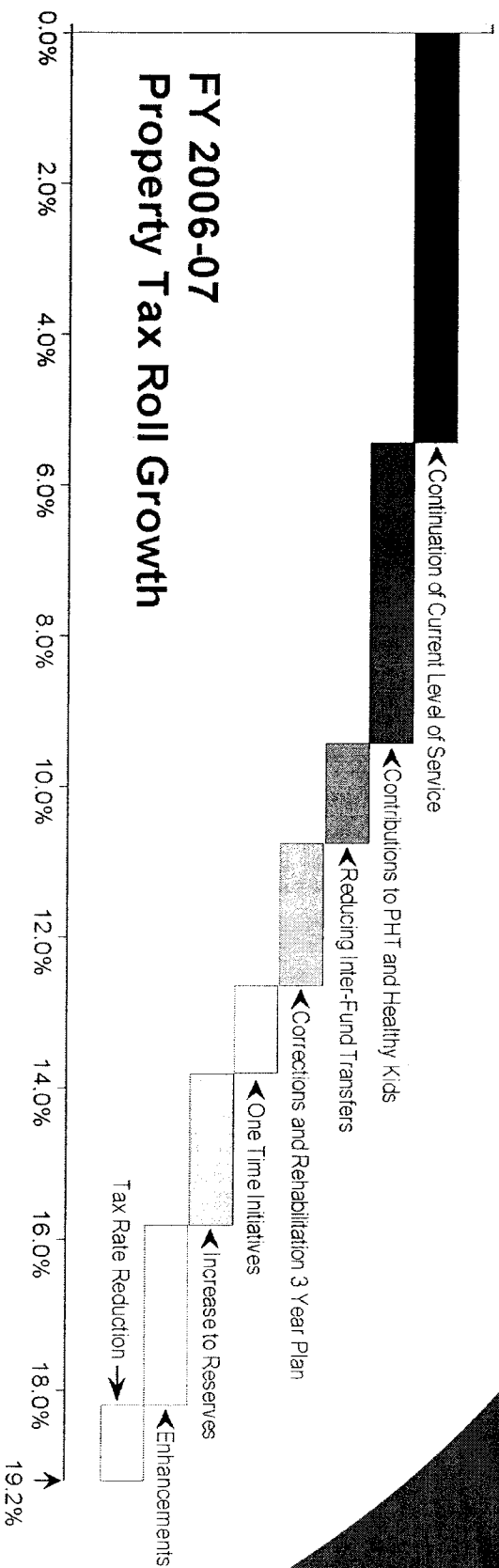
Tax Roll Growth

- Tax Rate Reduction
- Key Service Improvements
- Strengthen Emergency Reserves

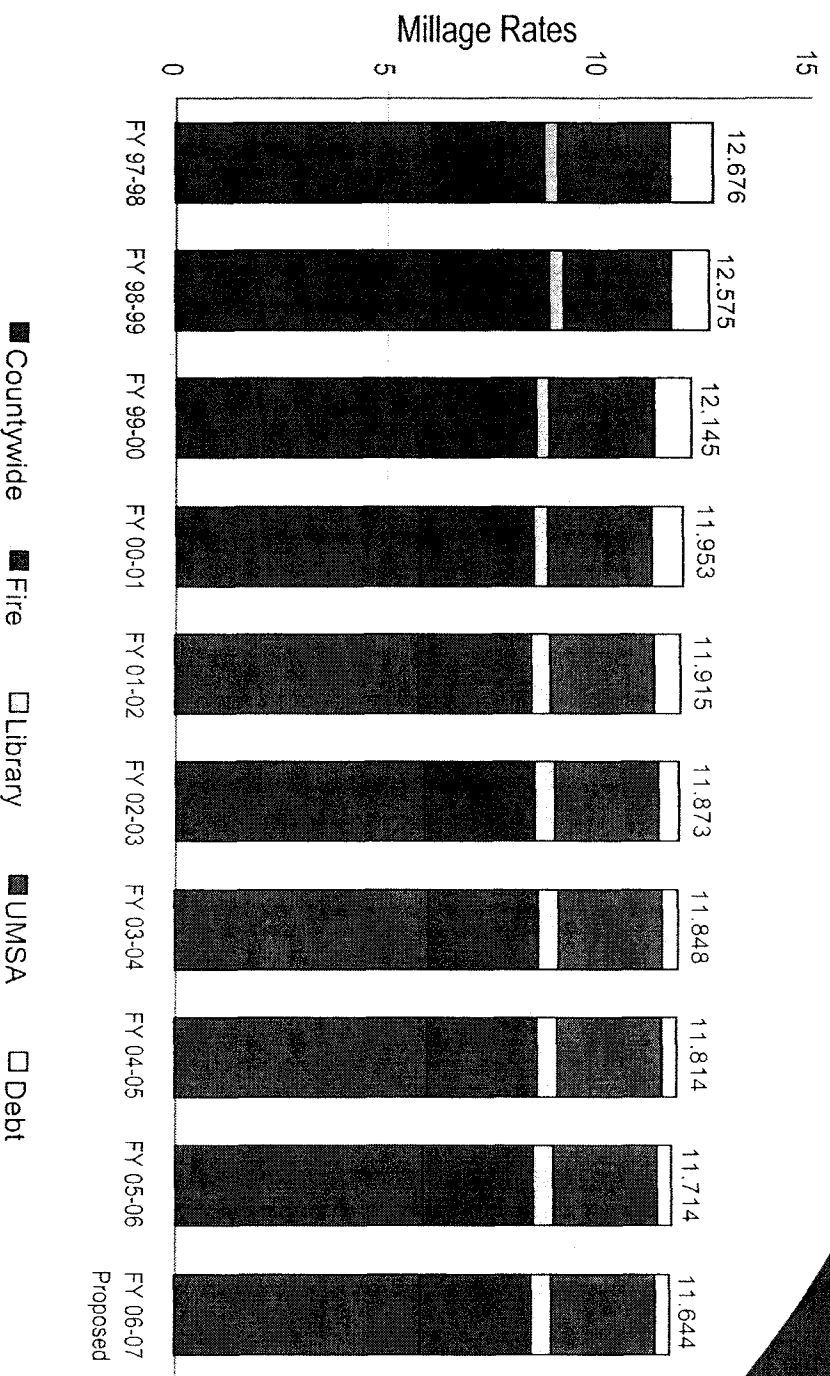
2006 Tax Roll Growth Comparison



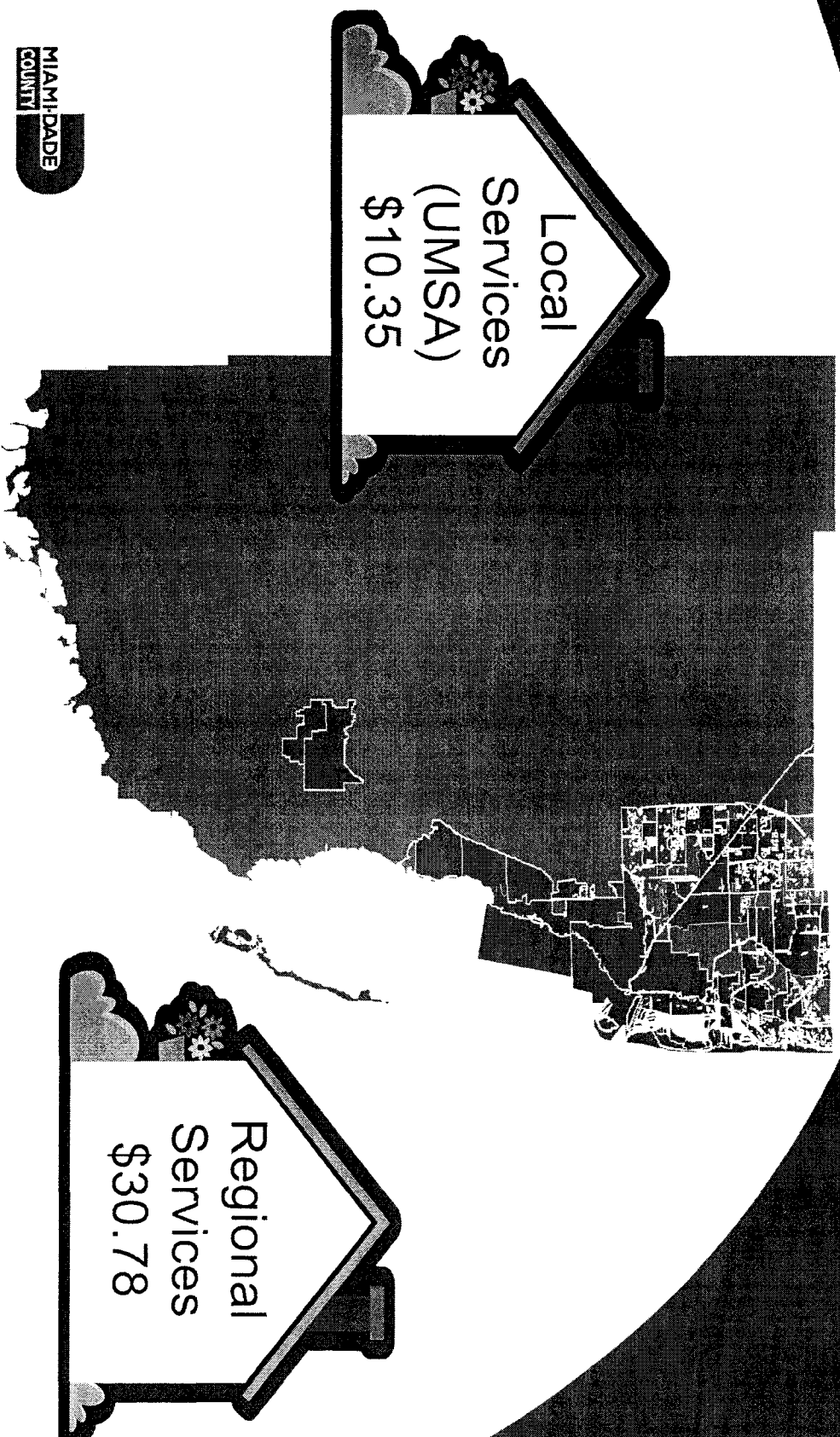
Use of Countywide Property Tax Roll Growth



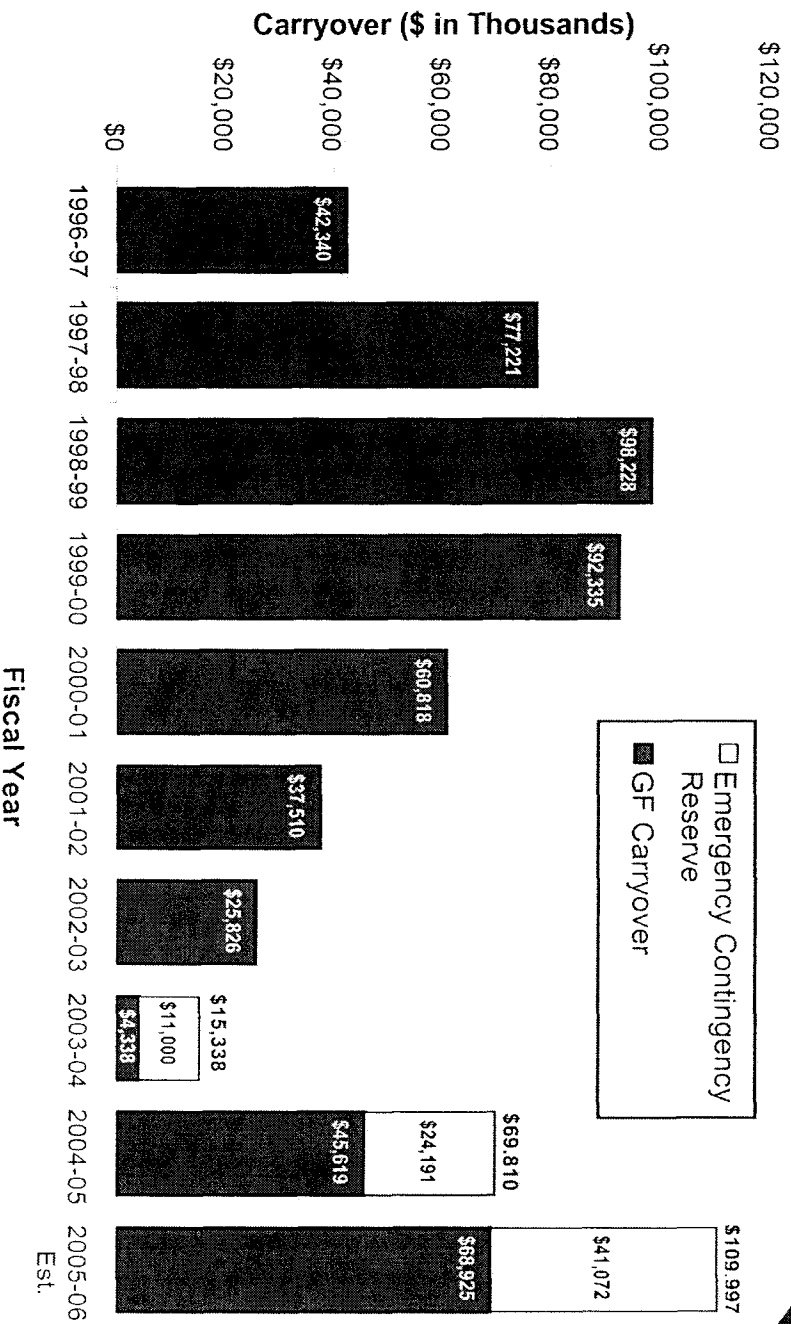
Countywide, Fire Rescue District, Library, and UMSA Operating Millages and Voted Debt Millages



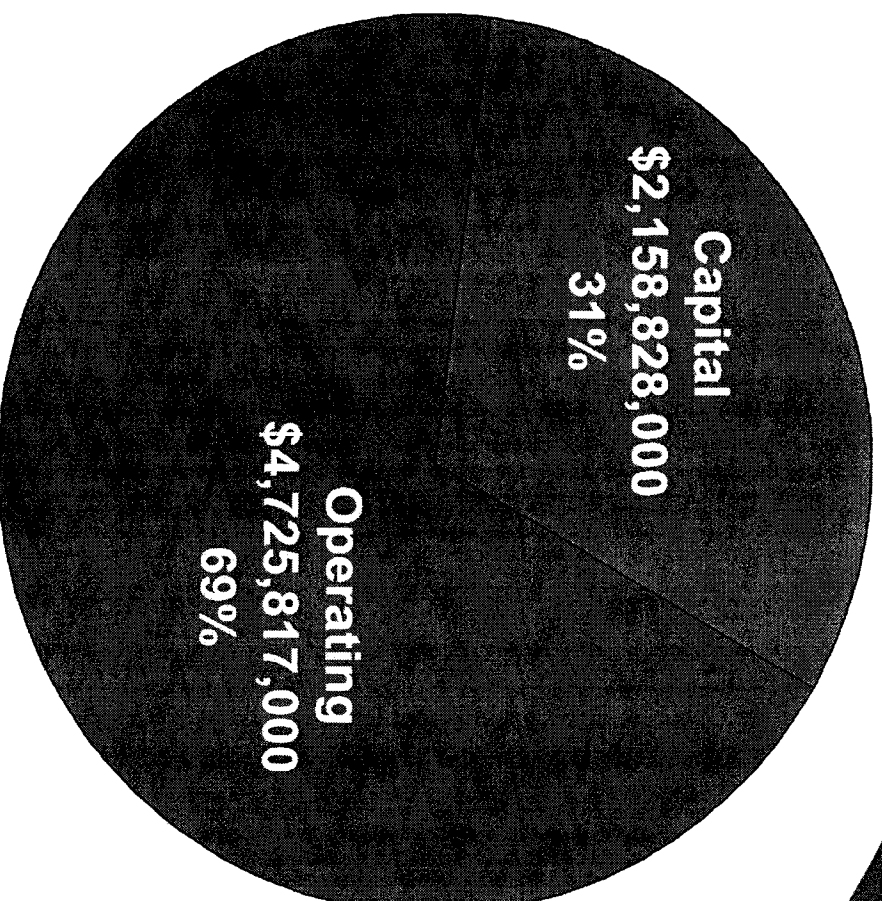
Impact to Average Homeowner



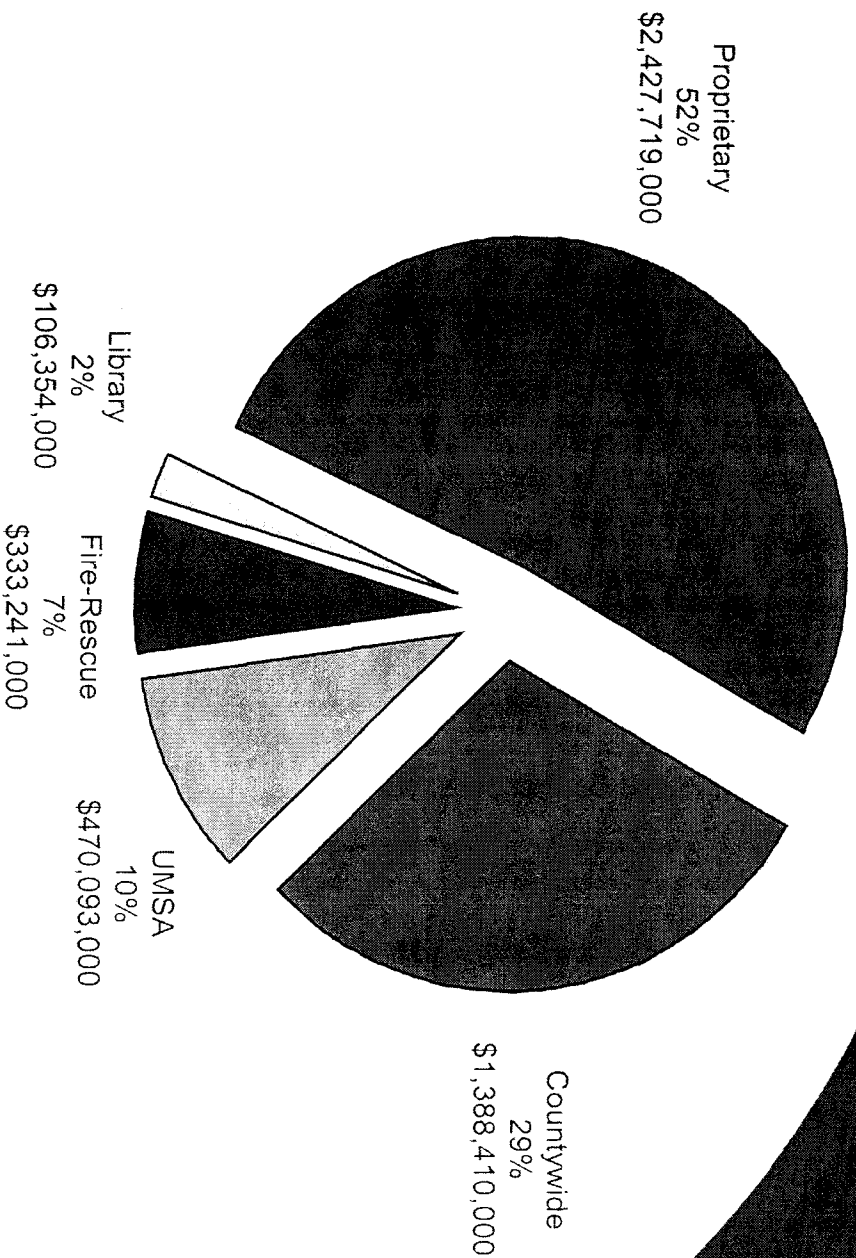
General Fund Year-Ending Carryover Balance



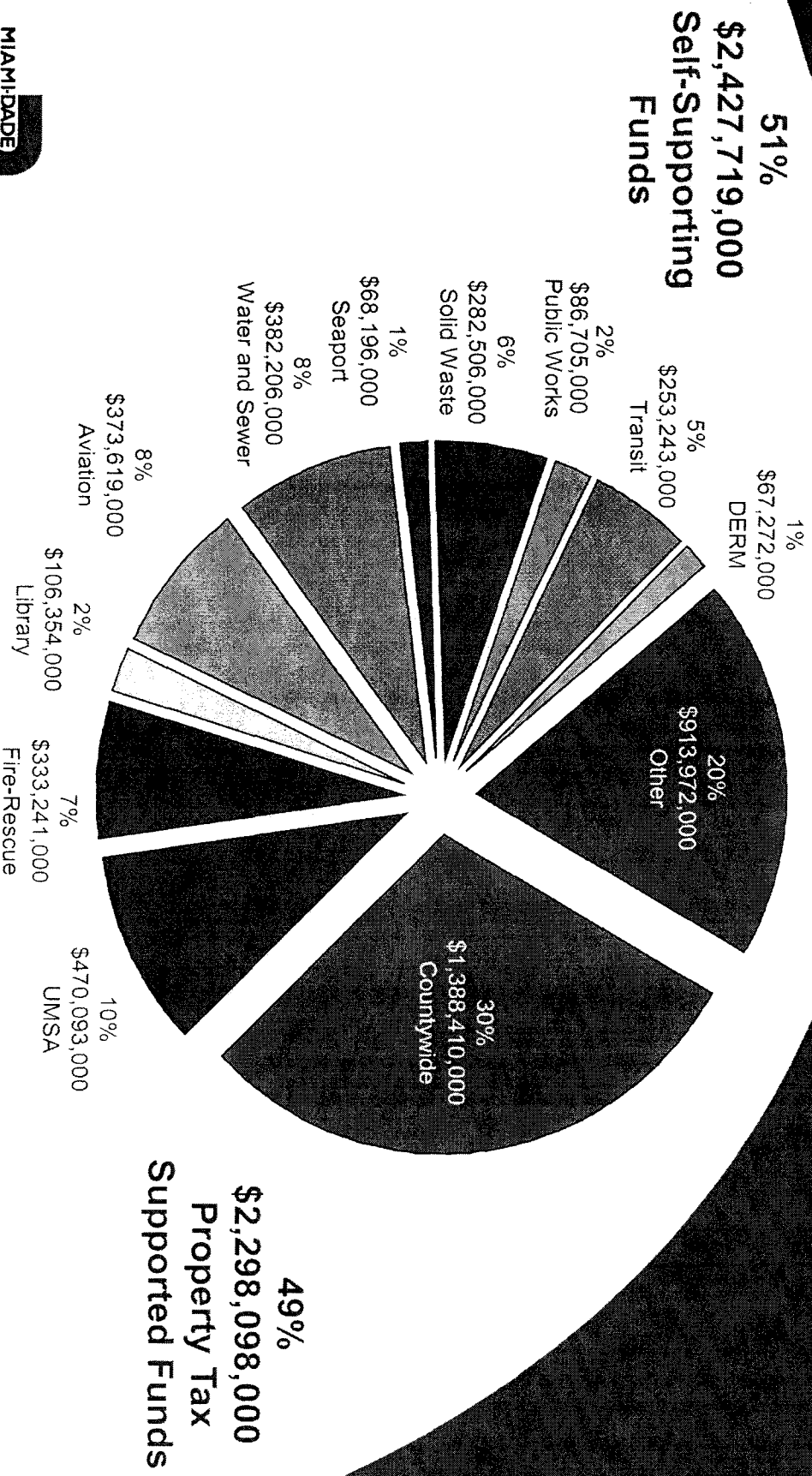
Proposed Operating and Capital Budget \$6,884,645,000



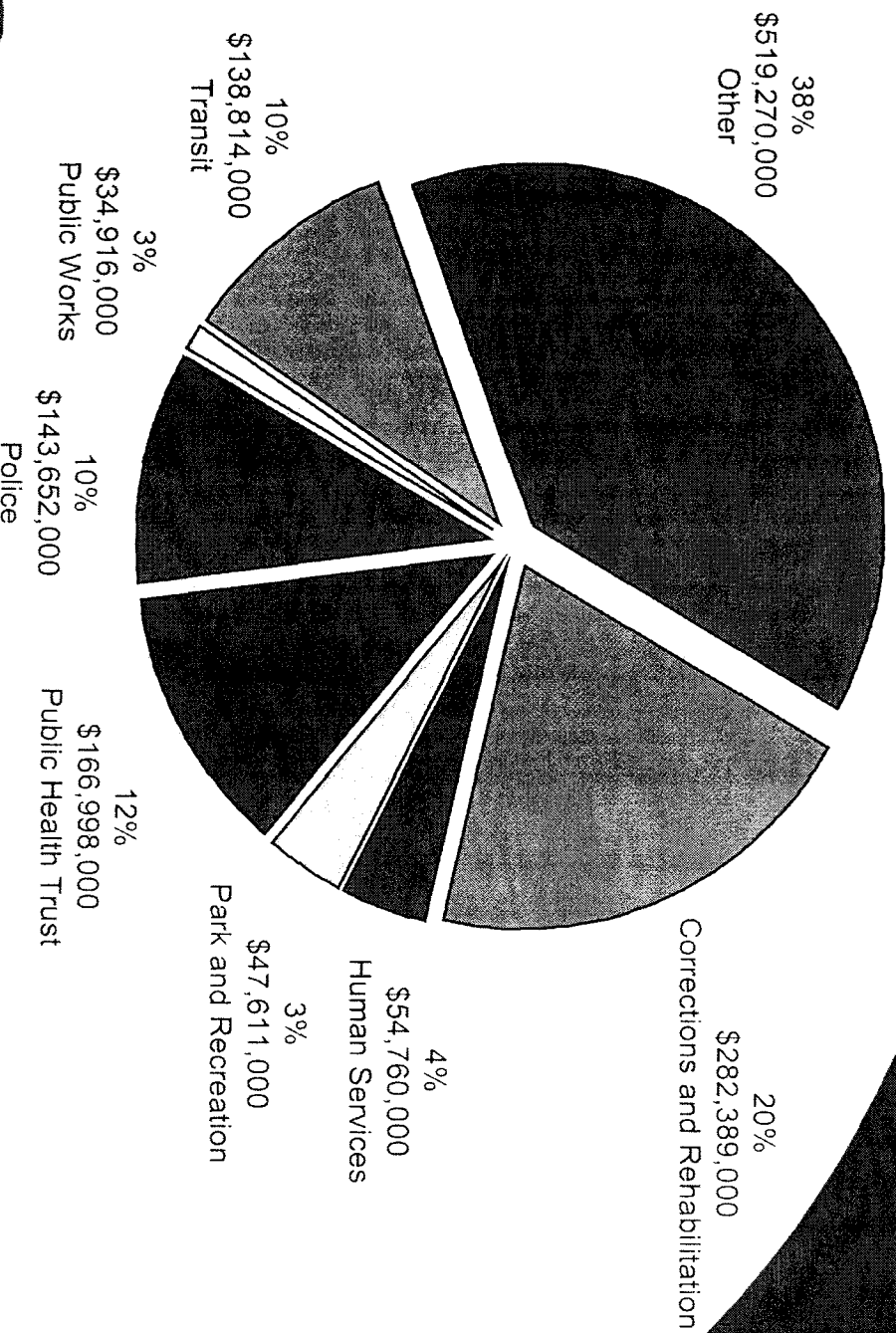
Proposed Budget \$4,725,817,000



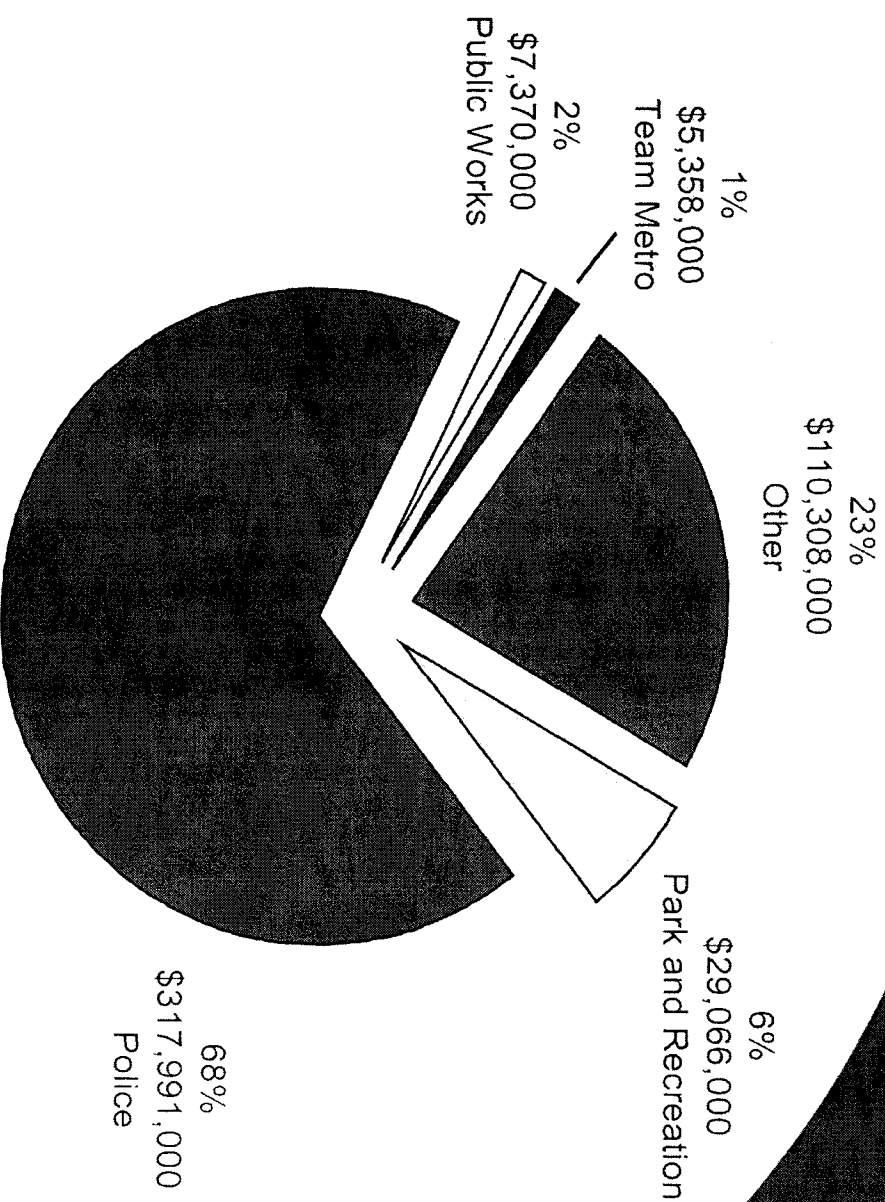
Proposed Operating Budget \$4,725,817,000



Proposed Countywide General Fund Budget \$1,388,410,000



Proposed UMSA General Fund Budget \$470,093,000



Resource Allocation Priorities

- Priority 1: Continue to implement the Building Better Communities Bond Program
- Priority 2: Continue to implement the People's Transportation Plan
- Priority 3: Provide required training and equipment for all public safety functions
- Priority 4: Improve response time, through facility placement, community policing, and other strategies
- Priority 5: Ensure the continuation of efforts to balance the need to preserve our natural resources, including water quality, with the need for sustainable development
- Priority 6: Support the creation of valuable employment opportunities
- Priority 7: Develop and implement strategies to provide sufficient affordable and workforce housing, as well as tax relief to targeted sectors of our community

Resource Allocation Priorities

- Priority 8: Concentrate on social service needs for all segments of the community, including children's programs; healthcare and insurance; intervention, prevention and diversion programs; meals for the elderly
- Priority 9: Expand and support recreational and cultural programs and facilities
- Priority 10: Improve roadway signage and signals and continue installation of traffic calming devices and illuminated traffic signs
- Priority 11: Continue maintenance and improvement of rights-of-way, parks, and other public lands and facilities, including litter clean up; improve bulky waste pickup
- Priority 12: Continued implementation of the Miami International Airport (MIA) Capital Improvement Plans (CIP) to attract airlines and passengers



Resource Allocation Priorities

- Priority 13: Continue implementation of the Seaport CLP to allow for efficient and secure operations
- Priority 14: Continue implementation of the 311 Answer Center and community outreach and awareness
- Priority 15: Improve the building permit and development process
- Priority 16: Provide effective services; improve service through technology and application of best practices
- Priority 17: Attract and retain a talented and motivated workforce through effective recruiting, performance standards and training, and gainsharing and managed competition
- Priority 18: Continue to improve the financial stability for tax-supported and enterprise funds
- Priority 19: Addressing concerns related to the Public Health Trust
- Priority 20: Promote an honest, ethical government

What's Next

County Commission Discussion
June – July

Preliminary Millage Rate Set July 18

Budget Hearings
September



Art in Public Places

JULY COMMITTEE REPORT
Department: Art in Public Places
(\$ in 000s)

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight

- Will complete installation of eight major public art commissions at the Performing Arts Center (PAC) and two small scale projects with the Miami Dade Library System in FY 05-06.

Status

- Miami Dade Art in Public Places is completing fabrication and beginning installation of the public art projects at the new Performing Arts Center. Artists have been commissioned for the Golden Glades Branch Library and Kendale Lakes Branch Library and are finalizing designs as well as beginning fabrication of the public art works. The library projects are expected to be completed at the end of FY 05-06.

Revenue Overview and Trends

- Total revenues reflect a 64.6 percent reduction due to the completion of major projects at the PAC and MDAD

Expenditure Overview and Trends

- Salaries increase reflect an increase of 13.9 percent due to normal salary growth, retroactive pay for the director, and DROP payment for director and AO2
- Fringes reflect a 21.1 percent increase based on salary and retirement increases
- Reduction in non-operating from \$6.202 million in FY 2005-06 projection to \$1.819 million in FY 2006-07 due to the completion of major projects for PAC and MDAD in the current fiscal year

FY 2006-07 Resource Allocation Enhancements

Enhancement

Position Change(+/-)

Fiscal Impact

FY 2006-07 Resource Allocation Reductions

Reductions

Position Change(+/-)

Fiscal Impact

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Art in Public Places

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
PROP	Carryover	\$1,600	\$3,388	\$3,197	\$4,552	\$2,660	\$5,142	\$2,395
PROP	Miscellaneous Revenues	\$5,073	\$3,156	\$5,931	\$6,534	\$7,738	\$4,117	\$1,290
TOTAL REVENUE		\$6,673	\$6,544	\$9,128	\$11,086	\$10,398	\$9,259	\$3,685
EXPENDITURES								
	Salary	\$437	\$329	\$356	\$392	\$410	\$430	\$468
	Overtime Salary	0	0	0	0	0	0	0
	Fringe	\$98	\$69	\$83	\$84	\$95	\$94	\$115
	Overtime Fringe	0	0	0	0	0	0	0
	Other Operating	\$119	\$116	\$126	\$148	\$138	\$135	\$136
	Capital	\$4	\$3	\$3	\$3	\$3	\$3	\$3
TOTAL OPERATING EXPENDITURES		\$658	\$517	\$568	\$627	\$646	\$662	\$722
	Debt Services	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$0	\$486	\$0	\$1,144
	Transfers	0	0	0	0	0	0	0
	Other Non-Operating	\$2,627	\$2,830	\$4,008	\$5,317	\$9,266	\$6,202	\$1,819
	Intradepartmental	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$2,627	\$2,830	\$4,008	\$5,317	\$9,752	\$6,202	\$2,963
TOTAL EXPENDITURES		\$3,285	\$3,347	\$4,576	\$5,944	\$10,398	\$6,864	\$3,685
REVENUES LESS EXPENDITURES		\$3,388	\$3,197	\$4,552	\$5,142	\$0	\$2,395	\$0

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	6	6	6	6	6	6	6	
Full-Time Positions Filled =	6	6	6	6		6		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY								
Department: Art in Public Places								
(\$ in 000s)								
Activity: Art in Public Places (RC) Art Projects (125)								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of public art projects completed by APP	0	11	4	4	17	8	9	RC1-1
Comments/Justification: Art projects are still ongoing, delays due to construction, etc.								
Provide educational awareness of programs to the general public by using art tours	0	3	3	6	3	3	3	RC1-5
Comments/Justification:								
Maintenance and Conservation of existing public artworks	0	10	10	4	4	4	9	RC1-1
Comments/Justification:								

Cultural Affairs

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight

- Grants administered that provide support to cultural organizations and artists
- Manage the construction and development of the 70,000 square foot South Miami-Dade Cultural Center
- Coordinating and assisting in overseeing the County's investment of approximately \$430 million of 13 cultural facilities projects in the BBC bond program
- Increase public participation in cultural activities; attract audiences of all backgrounds to become event goers; and promote cultural opportunities available to the community-at-large creatively and industriously

Status

- Currently the department is administering 565 grants
- Public Groundbreaking Ceremonies were celebrated on November 29, 2005. A Notice to Proceed was issued to the construction company, The Tower Group, on December 29, 2005. Construction is underway and expected to be completed by the beginning of 2008
- The Department is functioning as the County's contract managers for specific BBC bond program-approved renovation and construction projects including: Carver Theater (\$5 million); Cuban Museum (\$10 million); Fairchild Tropical Botanic Garden (\$15 million); Florida Grand Opera Theater (\$5 million); Hialeah High School Performing Arts Center (\$10 million); Coconut Grove Playhouse (\$15 million); Lyric Theater (\$10 million); Miami Art Museum (\$100 million); Miami Museum of Science and Planetarium/Historical Museum of Southern Florida (\$175 million); South Miami-Dade Cultural Arts Center (\$10 million); Wolfsonian-FIU (\$10 million); Virginia Key Beach Park (\$15 million); and Vizcaya (\$50 million)
- More than 1,200 tickets have been sold through the Culture Shock Miami program so far this season (more than twice the number of tickets sold during the same period last year). Through its website (www.cultureshockmiami.com), Ticketmaster outlets and weekly emailed newsletters to subscribers, Culture Shock Miami provides \$5 tickets for high school and college students ages 14 - 22 to attend activities provided by the community's top performing and visual arts organizations. The second edition of the Golden Ticket Arts Guide (published in English, Spanish and Braille and distributed free by the Department) is vastly expanded from its pilot year. The 113-page Golden Ticket Arts Guide presents offers of free admission for senior citizens ages 62 and older from nearly 70 cultural organizations, which continue through December 31, 2006.

Revenue Overview and Trends

- Budget submission assumes the same level of funding for TDT (\$2.922 million) and an increase in General Fund support of \$1.5 million, from \$9.609 million to \$11.109 million; and an initial contribution of \$1 million from the Children's Trust for expansion of current and introduction of new arts programs for children and families
- The Proposed Budget reflects a reserve of \$2.886 million for the South Miami-Dade Cultural Center; since FY 2003-

04, the department has received \$770,000 annually for the Center from CDT proceeds; FY 2006-07 is the first year of operation with expenses of \$194,000 including salaries (\$147,000) and fringes (\$47,000)

Expenditure Overview and Trends

- Overall operating expenditures reflect an increase of 24 percent including and additional \$1.5 million of General Fund and \$1 million from the Children's Trust expenditures relating to enhancements to cultural programs
- Salary increase of 23.7 percent due to normal salary growth, retroactive pay, reduction in salary reimbursements (\$40,000) for oversight of PAC project, and three new positions (\$147,000) for the operation of the South Miami-Dade Cultural Center

FY 2006-07 Resource Allocation Enhancements

Enhancement	Position Change(+/-)	Fiscal Impact
An additional \$1.5 million of General Fund support for cultural programs	0	1,500

FY 2006-07 Resource Allocation Reductions

Reductions	Position Change(+/-)	Fiscal Impact
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GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Cultural Affairs

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
CW	General Fund Countywide	\$5,428	\$6,219	\$7,409	\$8,409	\$9,609	\$9,609	\$11,109
PROP	Carryover	\$887	\$686	\$373	\$1,292	\$2,232	\$3,184	\$4,254
PROP	CDT Proceeds as per PAC bond schedule	\$500	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
PROP	CDT Proceeds South Miami Dade Cultural Arts Center	\$0	\$0	\$770	\$770	\$770	\$770	\$770
PROP	Donations	\$0	\$75	\$0	\$75	\$0	\$1,000	\$0
PROP	Interest Earnings	\$0	\$0	\$3	\$18	\$0	\$0	\$0
PROP	Other Revenues	\$518	\$535	\$142	\$199	\$161	\$161	\$161
STATE	State Grants	\$36	\$47	\$19	\$23	\$30	\$30	\$30
INTERTRNF	Tourist Development Tax	\$2,132	\$2,216	\$2,486	\$3,042	\$2,922	\$2,922	\$3,436
FED	Federal Grants	\$0	\$0	\$0	\$22	\$0	\$0	\$0
TOTAL REVENUE		\$9,501	\$10,778	\$12,202	\$14,850	\$16,724	\$18,676	\$20,760
EXPENDITURES								
	Salary	\$915	\$1,071	\$1,210	\$1,345	\$1,492	\$1,439	\$1,845
	Overtime Salary	0	0	0	0	0	0	0
	Fringe	\$177	\$195	\$272	\$292	\$336	\$352	\$496
	Overtime Fringe	0	0	0	0	0	0	0
	Other Operating	\$7,718	\$9,120	\$9,409	\$10,011	\$12,553	\$12,598	\$15,500
	Capital	\$5	\$19	\$19	\$18	\$33	\$33	\$33
TOTAL OPERATING EXPENDITURES		\$8,815	\$10,405	\$10,910	\$11,666	\$14,414	\$14,422	\$17,874
	Debt Services	0	0	0	0	0	0	0
	Reserves	\$0	\$0	\$0	\$0	\$2,310	\$0	\$2,886
	Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Non-Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Intradepartmental	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$2,310	\$0	\$2,886
TOTAL EXPENDITURES		\$8,815	\$10,405	\$10,910	\$11,666	\$16,724	\$14,422	\$20,760
REVENUES LESS EXPENDITURES		\$686	\$373	\$1,292	\$3,184	\$0	\$4,254	\$0

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	16	19	22	22	22	22	25	0
Full-Time Positions Filled =	16	19	20	20		22		
Part-time FTEs Budgeted =	2	1	1	1	1	1	1	
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY

Department: Cultural Affairs

(\$ in 000s)

Activity: Administration (RC) (125)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of \$5 discounted tickets to cultural activities purchased by students through the Culture Shock Miami Program			500	1,589		2,000	2,500	RC3-1

Comments/Justification:

Number of existing and new neighborhood cultural facilities capital projects being managed			37	31		32	32	RC1-6
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Comments/Justification:

Activity: Administration (RC) - State Grant supported (720)

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Activity: Operations (RC) (Fund 720) - South Florida Cultural Consortium (720)

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Activity: Operations (RC) (Fund 720) - NEA - Golden Ticket (720)

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Activity: Operations (RC) Grants and Programs (125)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of grant contracts administered that provide support to cultural organizations and artists			537	636		550	560	ED1-1

Comments/Justification:

Historical Museum of Science

JULY COMMITTEE REPORT
Department: Historical Museum of Southern Florida
(\$ in 000s)

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight	Status
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Revenue Overview and Trends

- Budget reflects the same level of funding in the Convention Development Tax (\$917,000) and General Fund (\$302,000), and increase in funding from Tourist Development Tax (\$250,000); other revenues reflect a reduction of \$70,000

Expenditure Overview and Trends

- Salary for FY 2006-07 reflects a 11.2 percent increase from budget to base and a 5.2 percent (\$67,000) from projection to base; projection includes a new Director of Development position for 6 months. the FY 2006-07 Budget annualizes the new Director position and includes cost of living increases
- Fringes for FY 2006-07 reflects a 16.5 increase (\$43,000) from budget to base due to anticipated increases in medical insurance premiums and payroll taxes and contributions to 403(b) related to increased salary costs
- Other operating reflects a 6.9 percent increase from budget to base to maintain current level of services without making a withdrawal from the Historic Museum's Board Designated Fund. (Withdrawals for FY 2003-04 and FY 2004-05 equaled \$358,640)

FY 2006-07 Resource Allocation Enhancements

Enhancement	Position Change(+/-)	Fiscal Impact
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FY 2006-07 Resource Allocation Reductions

Reductions	Position Change(+/-)	Fiscal Impact
See attachment	0	0

RESOURCE ALLOCATION MEETING: FORM 1
GENERAL DEPARTMENTAL SUMMARY

Department: Historical Association of Southern Florida
Fund:

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

	(all dollars in thousands)				
	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Budget	Projection	Base Budget Submission
REVENUE BY MAJOR CATEGORY					
General Fund	302	302	302	302	302
Convention Development Tax	917	917	917	917	917
Tourist Development Tax					250
Other Revenues (HASF Generated Operating Revenue)	2,220	1,505	1,498	1,568	1,498
Other Revenues (Net transfer from Endowment)	246	221	260	260	260
TOTAL REVENUE	3,685	2,945	2,977	3,047	3,227
EXPENDITURES BY MAJOR CATEGORY					
Salary (HASF employees - not MDC)	1,142	1,119	1,220	1,290	1,357
Fringe Benefits (HASF employees - not MDC)	256	238	260	260	303
Other Operating (add more rows as necessary)	1,361	1,571	1,497	1,497	1,567
Capital					
TOTAL OPERATING EXPENDITURES	2,759	2,928	2,977	3,047	3,227
Debt Service					
Reserves					
Transfers					
TOTAL EXPENDITURES	2,759	2,928	2,977	3,047	3,227
Cash Position					
	926	17	0	0	0
Revenue to the General Fund					

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Budget	Projection	Base Budget Submission
All HASF employees - not MDC					
Full-time positions approved =	21	22	25	26	26
Net full-time positions funded =					
Budgeted Attrition Percent =					
Part-time FTEs =	8	8	8	9	9
Temp Agency FTEs =					

Note 1 04-05 Actual & 05-06 Projection require contribution from HASF Board Designated Trust Fund
Note 2 05-06 Projection includes mid-year add of Director of Development
Note 3 Rev over expenditures in 03-04 & 04-05 transferred back to Board Designated Trust Fund
Expenditures over revenue is 06-07 is funds necessary to maintain base level of service which in pys funded by Board Designated Trust Fund.

Historic Preservation

JULY COMMITTEE REPORT
Department: Historic Preservation
(\$ in 000s)

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight

- Office of Historic Preservation GOB projects (\$2.95 million)

Status

- Projects to be funded are: Hampton House (\$100,000), Dorsey Memorial Library (\$250,000), Hubbard-Alvarez Bungalow (\$250,000), First Miami High School (\$300,000), Curtiss Mansion (\$350,000), Redland Farm Life Station (\$500,000), Richmond Naval Air Station (\$350,000), Coral Gables Museum (\$500,000, and \$350,000 for a Historic Preservation Fund; a total of \$2.005 million is estimated to be spent by the end of the fiscal year

Revenue Overview and Trends

- Increase in General Fund support of 12.2% due to the reimbursement from OCED remaining flat at \$179,000

Expenditure Overview and Trends

- Overall expenditures reflect a 6.6 percent increase due to normal personnel growth and partial funding of the Director's retirement payout

FY 2006-07 Resource Allocation Enhancements

Enhancement	Position Change(+/-)	Fiscal Impact
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FY 2006-07 Resource Allocation Reductions

Reductions	Position Change(+/-)	Fiscal Impact
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GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Historic Preservation

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
CW	General Fund Countywide	\$164	\$99	\$169	\$158	\$213	\$183	\$239
INTERTRNF	Interagency Transfers	\$147	\$206	\$181	\$137	\$179	\$179	\$179
TOTAL REVENUE		\$311	\$305	\$350	\$295	\$392	\$362	\$418
EXPENDITURES								
	Salary	\$225	\$229	\$207	\$191	\$273	\$246	\$289
	Overtime Salary	0	0	0	0	0	0	0
	Fringe	\$51	\$46	\$52	\$60	\$83	\$79	\$94
	Overtime Fringe	0	0	0	0	0	0	0
	Other Operating	\$35	\$30	\$91	\$44	\$36	\$37	\$35
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES		\$311	\$305	\$350	\$295	\$392	\$362	\$418
	Debt Services	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0
	Intradepartmental	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$311	\$305	\$350	\$295	\$392	\$362	\$418
REVENUES LESS EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	6	6	4	4	4	4	4	
Full-Time Positions Filled =								
Part-time FTEs Budgeted =			0.4	0.4	0.4	0	0.4	
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY								
Department:Historic Preservation								
(\$ in 000s)								
Activity: Office of Historic Preservation (RC) Office of Historic Preservation (010)								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of Community Development Block Grant reviews processed by OHP	74	109	193	279	200	200	260	RC1-1
Comments/Justification: There has been an increase by 270% in the number of reviews needed to be done with no increase in staff.								

Intergovernmental Affairs

JULY COMMITTEE REPORT
Department: Board of County Commissioners
(\$ in 000s)

Department Budget Summary - Intergovernmental Affairs

FY 2005-06 Execution of Commitments

Highlight

- Monitor all state and federal legislative and appropriations items
- Implement an office in the Washington DC area
- Monitor federal and state contracts

Status

- OIA monitored the state and federal legislative priorities as set forth by the Board of County Commissioners
- During FY 2005-06, OIA acquired lease space for the permanent placement of the OIA Washington Office, in addition to a staff person year round
- In FY 2005-06, OIA monitored a total of eight federal contracts and four state contracts

Revenue Overview and Trends

- The FY 2006-07 Proposed Resource Allocation Plan reflects a growth of 11 percent; this is due to the annualization of all vacant positions and the placement of the Washington Office

Expenditure Overview and Trends

- The FY 2006-07 Proposed Resource Allocation Plan reflects the annualization of all vacant positions, costs associated with the permanent operation of the Washington DC office, and merit increases; in addition, the proposed budget continues to include funding for the DC and Tallahassee Fly-In events

FY 2006-07 Resource Allocation Enhancements

Enhancement

Position Change()

Fiscal Impact

FY 2006-07 Resource Allocation Reductions

Reductions

Position Change()

Fiscal Impact

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Board of County Commissioners – Intergovernmental Affairs

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
CW	General Fund Countywide	\$0	\$0	\$0	\$80	\$320	\$320	\$418
UMSA	General Fund UMSA	\$0	\$0	\$0	\$38	\$151	\$151	\$179
INTERTRNF	Interagency Transfers	\$181	\$111	\$41	\$358	\$523	\$523	\$523
TOTAL REVENUE		\$181	\$111	\$41	\$476	\$994	\$994	\$1,120
EXPENDITURES								
	Salary	\$56	\$-19	\$-166	\$338	\$699	\$718	\$746
	Overtime Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Fringe	\$40	\$52	\$48	\$72	\$160	\$155	\$172
	Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Operating	\$79	\$78	\$159	\$65	\$120	\$111	\$167
	Capital	\$6	\$0	\$0	\$1	\$15	\$10	\$35
TOTAL OPERATING EXPENDITURES		\$181	\$111	\$41	\$476	\$994	994	\$1,120
	Debt Services	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0
	Intradepartmental	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0

TOTAL EXPENDITURES	\$181	\$111	\$41	\$476	\$994	994	\$1,120	
REVENUES LESS EXPENDITURES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	7	7	7	7	7	7	7	
Full-Time Positions Filled =	7	5	5	7		7		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY

Department: Board of County Commissioners

(\$ in 000s)

Activity: Intergovernmental Affairs (PF) (010)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	

Library

JULY COMMITTEE REPORT

Department: Library

(\$ in 000s)

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight

- Upgrade and renovate library facilities including restrooms, air conditioning, roof replacements, landscaping, and parking lot resurfacing (\$2.5 million)
- Continue to provide free tutoring and homework help through the Science, Math, And Reading Tutoring (SMART) Program at all library branches
- Continue to expand Library services in FY 2005-06 by funding new workstations, furniture, fixtures, and equipment (\$996,000)
- Continue the implementation of the Library Capital Program (\$43.74 million) and fund various capital projects with the Building Better Communities bond program proceeds (\$43 million)

Status

- In the current FY 2005-06, the department completed the following renovation/repair projects: West Flagler Branch (total rehab), West Kendall Regional (HVAC replacement), Main Library Computer Services (UPS Upgrades), West Dade Regional (Fire Alarm system replacement), and Coral Gables (parking lot resurfacing and rehab of fountains); the following projects are nearing completion: North Dade Regional (Air Handler replacement), Coral Gables (ADA bathrooms), and South Miami (Store front rehab)
- In the current FY 2005-06, the SMART program is running and operational at all 40 library facilities; in FY 2006-07, the SMART program will be expanded to the new facilities estimated to reach 33,000 students from 31,000 in FY 2005-06
- Currently, in FY 2005-06 the department is projected to add 100 additional work stations to include laptops throughout the library system for a total of 2,050 work stations; the department continues to upgrade furniture, fixtures and purchase equipment as deemed necessary
- The department is continuing its aggressive Capital Plan and has begun working on their scheduled GOB projects; the department has already completed one GOB project - the remodeling of the West Flagler Library; the department is expected to break ground on 4 new libraries facilities in FY 2006 - Hialeah Gardens, International Mall, Pinecrest, and Virrick Park

Revenue Overview and Trends

- The FY 2005-06 Adopted Budget includes a tax roll growth of 18.8 percent; in FY 2006-07, the base budget includes a tax roll growth of 19.2 percent
- The FY 2005-06 Adopted Budget includes \$2 million in State Aide; the state has approved a grant for \$2.599 million for FY 2005-06; in FY 2006-07, the department budgeted \$2 million in State Aide
- In FY 2006-07 Proposed Budget, the carryover is estimated at \$16.176
- The 19.2 percent tax roll growth for FY 2006-07 allowed the department to fund all their enhancement requests (\$2.909 million)
- Based on a tax roll growth of 19.2 percent, the FY 2006-07 value of 0.135 mills dedicated for new construction and service improvements is \$24.097 million

Expenditure Overview and Trends

- The department has prepared an aggressive staffing plan for future year needs which includes 24 overage positions approved in the current fiscal year to meet the departments expanding operational and service needs; and an additional 14 positions in FY 2006-07 to increase library services/programs
- The department will eliminate 7 vacant positons in the current fiscal year, previously approved for facilities currently not projected to open until future years; the department will request positions as needed for those facilites anticipated to open
- In FY 2005-06 the adopted capital budget for Naranja and Kendall Lakes were projected at \$4.348 million and \$4.352 million, in the current fiscal year that projection has been revised based on GSA estimates reflecting increased cost of construction and materials to \$7.036 million and \$7.027 million; the department is currently working with GSA to review all estimated project costs for future capital projects to accurately reflect the rising cost of land, construction, and materials
- In FY 2005-06, the department addressed additional repairs and maintenance needs for the Main Library (\$720,000); branch upgrades to Coral Gables and Miami Lakes (\$175,000); ADA design phase for Coconut Grove, Coral Reef, and Edison branches (\$335,000)
- The department's FY 2006-07 Proposed Budget includes the funding to fully staff and operate two newly opened library facilites: Golden Glades and Sunset
- The department has began the rebuilding process for the Northeast Library facility that suffered catostrophic damages as a result of Hurricane Wilma; GSA has prepared a Master Plan for the rebuilding of the library and the plan is currently under review; the department is placing those operating dollars normally required to operate the facility in a reserve to offset start-up costs and the costs of temporary trailers and/or storefront rental
- In the FY 2006-07 Proposed Budget, 4 additional postions were added to operate the two new bookmobiles projected to be delivered and operational in the Summer of 2007, to meet the library service demands in areas that are underserved
- The department's FY 2006-07 Proposed Budget includes funding for an operating reserve of \$2.4 million
- The FY 2006-07 Proposed Budget includes funding for all enchancements (\$2.909 million) which includes \$930,000 for additional repairs and maintenance of aging facilities

FY 2006-07 Resource Allocation Enhancements

Enhancement	Position Change(+/-)	Fiscal Impact
Library Outreach Programming and Special Services: operate and staff two additional bookmobiles to provide expanded service (recurring operating)	4	107
Increase hours of operations at the following libraries: Country Walk, Hialeah Gardens, and Tamiami to a full five days (recurring operating)	5	378
Increase library services to patrons throughout Miami-Dade County through a new program: the mailing out of reserves to patrons (recurring operating)	3	138
Personnel Specialist: due to the increased workload of expanded facilites (recurring operating)	1	60
Office Support Specialist: to assist in the gowing workload of expanding operations (recurring operating)	1	35
Accelerate the repair and maintenance		

schedule to become ADA compliant (capital)	0	380
Accelerate the repair and maintenance schedule of aging facilities (capital)	0	550
Implementation of a comprehensive plan to increase library security systemwide (recurring operating)	0	150
Computer Technicians II and Network Manager II: in October 2005 the Library went wireless systemwide; to assist in the growing IT area (recurring operating)	3	226
AC Mechanic and Maintenance Repairer: due to new facilities coming online and aging facilities (recurring operating)	2	89
Administrative Officer II: to assist in the oversight of the department's aggressive capital plan (recurring operating)	1	95
Library Assistant III and Library Assistant I: to staff mini-libraries for a minimum of five days (recurring operating)	4	137
Library Assistant III: to assist in the backlog of the Literacy for Every Adult in Dade (L.E.A.D.) program (recurring operating)	1	37
Personnel Specialist I: to assist in the Human Resource Division as a result of increased personnel staffing (recurring operating)	1	42
Library Safety and Security Supervisor (recurring operating)	1	56
Part-time to full-time conversions	11	429

FY 2006-07 Resource Allocation Reductions

Reductions	Position Change(+/-)	Fiscal Impact
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GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Library

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
PROP	Ad Valorem Fees	\$40,685	\$48,148	\$53,920	\$61,416	\$72,776	\$72,776	\$86,749
PROP	Carryover	\$2,685	\$9,311	\$17,230	\$15,990	\$8,282	\$16,069	\$16,176
PROP	Miscellaneous Revenues	\$2,937	\$2,393	\$4,403	\$1,866	\$1,384	\$1,450	\$1,429
STATE	State Grants	\$2,807	\$2,937	\$2,553	\$2,962	\$2,000	\$2,599	\$2,000
TOTAL REVENUE		\$49,114	\$62,789	\$78,106	\$82,234	\$84,442	\$92,894	\$106,354
EXPENDITURES								
	Salary	\$18,534	\$19,748	\$21,902	\$22,492	\$25,482	\$24,703	\$28,008
	Overtime Salary	\$76	\$107	\$131	\$157	\$76	\$179	\$99
	Fringe	\$4,813	\$4,753	\$6,160	\$6,714	\$7,827	\$7,172	\$8,127
	Overtime Fringe	\$11	\$14	\$19	\$23	\$11	\$28	\$15
	Other Operating	\$15,843	\$20,937	\$33,329	\$36,374	\$49,700	\$40,833	\$66,047
	Capital	\$526	\$0	\$575	\$406	\$1,346	\$3,803	\$4,058
TOTAL OPERATING EXPENDITURES		\$39,803	\$45,559	\$62,116	\$66,166	\$84,442	\$76,718	\$106,354
	Debt Services	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0
	Intradepartmental	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$39,803	\$45,559	\$62,116	\$66,166	\$84,442	\$76,718	\$106,354
REVENUES LESS EXPENDITURES								
		\$9,311	\$17,230	\$15,990	\$16,068	\$0	\$16,176	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	498	498	509	528	540	557	571	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY								
Department: Library								
(\$ in 000s)								
Activity: Administration and Support Services (RC) (090)								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of incident reports of thefts, disturbances, vandalism and criminal activities at libraries	N/A	N/A	N/A	208	242	242	260	RC1-1
Comments/Justification: Number of incident reports on thefts, vandalism and disturbances reported at the 40 branches; Report number increased in FY06-07 due to the opening of two new facilities.								
Activity: New Facilities, Renovations Repair & Maintenance (RC) (090)								
Number of new Library facilities opened	1	3	1	2	2	2	3	RC1-6
Comments/Justification: Includes built, leased facilities, and complete rehab of existing facilities. In FY 05-06, the Library opened California Club, Fairlawn expects to open Golden Glades and Sunset Branches. In FY 06-07, the Department expects to open Opa Locka and Latin Quarter Branches.								
Complete construction and begin providing library services at Golden Glades	N/A	N/A	N/A	N/A	August 2006	August 2006	N/A	RC1-6
Comments/Justification: This branch is projected to be opened to the public at the end of August.								
Continue implementation of the Library Capital Expansion Plan: Begin construction for International Mall Branch Library (7,500 sq. ft.)	N/A	N/A	N/A	N/A	Summer 2006	Summer 2006	N/A	RC1-6
Comments/Justification: A contract has been awarded to a General Contractor. Ground breaking is scheduled for June 2006.								
Continue implementation of the Library Capital Expansion Plan: Begin construction for Kendale Lakes Branch Library (15,000 sq. ft.)	N/A	N/A	N/A	N/A	N/A	N/A	Winter 2006	RC1-6
Comments/Justification: The Department is continuing its Capital Expansion Plan by starting construction for the following facilities: Kendale Lakes (Spring 2007), Naranja (Summer 2007), Hialeah Gardens (Fall 2007), Arcola Lakes (Fall 2007), and Palmetto Bay (Fall 2007).								
Number of non-compliant ADA facilities	N/A	30	29	25	24	23	20	RC1-1
Comments/Justification: The number of non-compliant facilities decreases as they become ADA accessible. ADA compliant means the facility has removed all barriers, as cited in the American with Disabilities Act. Our goal for FY2010-11 is to reduce to zero the number of facilities that are non-compliant.								
Number of major repair and maintenance projects completed	N/A	N/A	6	9	8	7	6	RC1-1
Comments/Justification: The decrease in the number of completed major repairs and maintenance is due to an increased scope of work for projects. The Department now focuses on total rather than partial rehabs.								
Activity: Outreach Programming & Special Services (RC) (090)								
Number of registered users served by Connections (Homebound Program).	540	550	561	666	670	670	700	RC4-1

Comments/Justification: This program provides books-by-mail service to individuals of all ages unable to visit the library in person due to chronic illness, physical disability, and frailties of age. Special outreach programming services to facilities and groups who serve the elderly are also available.

Number of childcare facilities served by Jump Start Program	536	568	609	653	675	675	700	RC4-1
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Comments/Justification: The Library offers this preschool story kit program to licensed childcare centers. Jump Start kits contain all the tools needed to present fun, high quality story times on a variety of topic

Number of Project L.E.A.D. (Literacy Program) volunteer tutor hours	60	63	65	67	100	100	120	RC4-1
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Comments/Justification: This is the library's adult literacy program which offers free, one-on-one, confidential tutoring to improve reading and writing skills.

Number of students served by S.M.A.R.T. (Tutoring Program)	*N/A	25,557	24,975	29,897	31,000	31,000	33,000	RC4-1
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Comments/Justification: *S.M.A.R.T. program started in FY 02/03. This is the Library's response to overwhelming requests from both parents and children for homework assistance.

Number of registered users served by Talking Books.	4,688	4,294	4,329	9,714	8,000	8,000	8,500	RC4-1
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Comments/Justification: This program loans books and magazines on cassette tapes or in Braille FREE by mail, to persons who have difficulty seeing or using standard small print.

Mobile Library stops per week	*N/A	32	32	40	40	40	70	RC1-6
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Comments/Justification: *Bookmobile services started in FY 2002-03. The Department is currently in the purchasing process of 2 additional new bookmobiles, which will be ready to operate in Spring 2007. As a result of this, the Mobile Library will increase the number of stops a week, which will provide services to Childcares, Senior Centers, Afterschool-Park Facilities and Shopping Centers.

Activity: Public Service (RC) Branch Services (090)

Attendance at public computer training sessions	N/A	N/A	2,027	1,444	1,552	1,552	1,552	RC1-3
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Comments/Justification: The Library offers computer training sessions to the public year-round. The subjects vary from using the Internet and e-mail to use of databases, word processing and patent research. Most classes are given in the Library's 2 computer labs, which each have 20 stations, but many are also offered in individual branches. These may be tailored for special groups, such as seniors or Spanish-speakers, etc.

Number of library programs	9,113	8,345	7,909	8,206	8,196	8,196	8,400	RC1-3
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Comments/Justification: Due to the workload, the department is measuring the number of informational, recreational and educational programs presented at Library facilities. The Library will present a number of programs such as Storytimes-Author presentations, Small Business workshops, ESOL classes, Citizenship Classes, Resume Writing, Summer Reading and National Children's Book Week. For a 12 month period we present an average of 8,400 at 41 facilities, which averages 17 programs per branch per month (Total of 697 programs monthly).

Attendance at library programs	324,558	331,237	277,622	257,529	259,992	259,992	269,000	RC1-3
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Comments/Justification: The Library is measuring the number of people who attend library programs to fulfill their informational, recreational and educational needs. The monthly average of attendees is 22,386 at 41 branches and the annual average totals to 268,632.

Number of visitors to Library facilities			6,119,050	6,236,556	6,137,000	6,137,000	6,140,000	RC1-3
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Comments/Justification: The Library is measuring the number of people who come through our doors each year or actual visits to the Library System. It does not include those people who access the library remotely.

Number of new Library cards issued			92,392	102,160	75,000	75,000	85,000	RC1-3
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Comments/Justification: The Library is measuring the number of people who did not have a card before and now do.

Activity: Public Service (RC) Automation (090)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Limit number of hours of computer network downtime					52 hrs	52 hrs	52 hrs	ES4-2

Comments/Justification: This measures unplanned downtime. "Downtime" is the amount of time in a year that the computer system is inoperative. We monitor and seek to limit this figure with the intention that, if it goes beyond acceptable limits, we would build more redundancy into the system.

Percentage of library facilities with wireless computer capabilities	N/A	N/A	N/A	N/A	100%	100%	100%	ES4-6
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Comments/Justification: This means that patrons with their own laptop computers can connect with the Library's network and resources, and the Internet at large, while in all Library facilities. In addition, the Library can and does lend laptop computers with full Internet and Library resource capability to patrons for use within the library.

Miami Art Museum

JULY COMMITTEE REPORT
Department: Miami Art Museum
(\$ in 000s)

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight	Status
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Revenue Overview and Trends

- Budget reflects the same level of funding from the Convention Development Tax (\$391,000) and General Fund (\$1.351 million); and increase in funding from the Tourist Development Tax (\$250,000)
- MAM's revenue reduction from projection to base due to reduction in carryover from \$493,000 to \$22,000 and contribution from the City of Miami from \$400,000 to \$200,000 for the New Museum; partially offset by increases in donations from \$1.480 million to \$1.630 million

Expenditure Overview and Trends

- Increase in salaries related to 4 new positions approved in FY 2005-06; department's projection reflects a high vacancy rate in the current fiscal year
- Increase in operating expenditures related to increased auditing and general liability expenses and primarily due to increases in exhibits

FY 2006-07 Resource Allocation Enhancements

Enhancement	Position Change(+/-)	Fiscal Impact
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FY 2006-07 Resource Allocation Reductions

Reductions	Position Change(+/-)	Fiscal Impact
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RESOURCE ALLOCATION MEETING: FORM 1
GENERAL DEPARTMENTAL SUMMARY

Department: Miami Art Museum
Fund: N/A

(all dollars in thousands)

FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
Actual	Actual	Budget	Projection	Base Budget Submission

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

REVENUE BY MAJOR CATEGORY

Carryover- Reserve	398	23	174	493	22
Convention Development Tax	1,351	1,351	1,351	1,351	1,351
General Fund	391	391	391	391	391
Tourist Development Tax					250
Other Government Grants	347	396	361	504	522
Development Fund Raising	1,096	1,283	1,212	1,480	1,630
Museum Ball, Travel Program, other events	734	697	745	791	790
MAM Store	101	101	110	110	120
Admissions	23	27	30	30	30
Endowment Interest (net of realized gain/loss)	96	75	80	70	60
Other Interest Income	5	17	6	6	10
Education	8	2	3	3	4
Other Income: Rentals, Royalties, etc.	1		1	1	1
City of Miami		700	570	400	200
Vik Muniz Tour Revenues				80	60
Sale of Association Asset	12				
Total Non-County Revenues	2,423	3,278	3,118	3,475	3,427
TOTAL REVENUE	4,563	5,043	5,034	5,710	5,441

EXPENDITURE BY MAJOR CATEGORY

Salary: Full-time	1,613	1,600	1,838	1,787	2,090
Salary: Part-time	364	360	465	420	454
Fringe Benefits	395	400	509	502	582
County Salaries & DIP	2				
Attrition			-70		-80
Other transfers and adjustments	-45	-45	-45	-46	-47
Separation expenses (non-recurring)				190	
Total Personnel	2,329	2,315	2,697	2,853	2,999
Administration	183	198	215	226	235
Development	273	325	289	445	347
Communications	207	151	205	188	213
Programming/Special Events	1,085	972	1,192	1,481	1,432
Other Operating: (Building/Store/etc.)	209	224	221	237	208
GF Rent	192	192	192	192	192
Capital	12	47	23	60	25
Political Action Committee (non-recurring)	50	50			
Executive Search (non-recurring)		76		104	
Transfer to/from Museum Park Miami				-98	
Enhancement: Ramp-up					
Salary: Full-time (see Salaries: Full-time)					
Fringe Benefits (see Fringe Benefits)					
Other Operating					
Capital: Rampup					
Total non-personnel	2,211	2,235	2,337	2,835	2,652
TOTAL OPERATING EXPENDITURES (Including GF Rent)	4,540	4,550	5,034	5,688	5,651
Debt Service					
Reserves					
Transfers					
TOTAL EXPENDITURES	4,540	4,550	5,034	5,688	5,651

Cash Position

REVENUES LESS EXPENDITURES	23	493	0	22	-210
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Carryover - Reserve MPM					519
Museum Park Miami Revenues				1,342	630
TOTAL REVENUE - MPM				1,342	1,149
Museum Park Miami Expenses				725	939
Transfer to/from operating				98	
TOTAL EXPENSES: MPM				823	939
REVENUES LESS EXPENDITURES - MPM				519	210
REVENUES LESS EXPENDITURES - ALL FUNDS				541	0

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Budget	Projection	Base Budget Submission
Full-time =	30.0	32.0	31.0	34.0	35.0
Part-time FTEs =	19.8	18.7	21.0	19.6	20.4
Temp Part-time FTEs =	0.4	0.4	0.4	0.4	0.4

NOTE: MAM employees are not County employees.

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Museum of Science

JULY COMMITTEE REPORT
Department: Museum of Science and Planetarium
(\$ in 000s)

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight	Status
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Revenue Overview and Trends

- Budget reflects the same level of funding from the Convention Development Tax (\$707,000) and General Fund (\$277,000); and an increase in funding from Tourist Development Tax (\$250,000); FY 2006-07 Capital Budget reflects the same level of funding from the Capital Outlay Reserve as the current fiscal year (\$450,000)

Expenditure Overview and Trends

- Salary increases reflect two new positions relating to the New Museum - one for science content and one for fundraising development
- Reduction in operating expenses in the base as a result of the reduced expenses related to the various exhibits including the Titanic
- Transfer reflects revenues / expenses relating to the New Museum

FY 2006-07 Resource Allocation Enhancements

Enhancement	Position Change(+/-)	Fiscal Impact
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FY 2006-07 Resource Allocation Reductions

Reductions	Position Change(+/-)	Fiscal Impact
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RESOURCE ALLOCATION MEETING: FORM 1
GENERAL DEPARTMENTAL SUMMARY

Department: Miami Museum of Science
Fund: General Fund Revenue

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

(all dollars in thousands)

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Budget	Projection	Base Budget Submission
REVENUE BY MAJOR CATEGORY					
Carryover	5	0	0	0	0
General Fund Revenue/CDT	984	984	984	984	984
Tourist Development Tax					250
Other Revenues Operations, Donations, Foundations	3,055	4,445	4,579	6,166	5,340
Federal grants	1,307	3,308	2,750	2,710	2,800
State and Local Grants	1,012	812	2,262	240	245
Miami-Dade County Designated Major Cultural Institution Program	339	357	357	357	360
Transfers	256	624	91	993	1,200
TOTAL REVENUE	6,958	10,530	11,023	11,450	11,179

EXPENDITURES BY MAJOR CATEGORY

Salary	2,926	3,225	3,628	3,624	3,850
Fringe Benefits	635	763	851	800	924
Other Operating	2,997	4,514	6,423	6,033	5,205
Capital	0	0	0	0	0
TOTAL OPERATING EXPENDITURES	6,558	8,502	10,902	10,457	9,979
Debt Service	50	50	30	0	0
Reserves	94	1,354	0	0	0
Transfers	256	624	91	993	1,200
TOTAL EXPENDITURES	6,958	10,530	11,023	11,450	11,179

Cash Position

REVENUES LESS EXPENDITURES

Revenue to the General Fund

B) POSITIONS

	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Budget	Projection	Base Budget Submission
Full-time positions approved =	59	66	69	69	71
Net full-time positions funded =	59	64	64	63	66
Budgeted Attrition Percent =	0	0	0	0	0
Part-time FTEs =	17	17	19	18	19
Temp Agency FTEs =	0	0	0	0	0

Park and Recreation

JULY COMMITTEE REPORT
Department: Park and Recreation
(\$ in 000s)

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight

- Continue conducting semiannual grounds maintenance and custodial inspections (i.e. Sparkle Tours); continue the maintenance of natural areas; and assure that all employees are properly trained on established grounds/custodial maintenance procedures
- Expand art and cultural programming initiatives at neighborhood parks by conducting performances, programs, and events and continue managing and maintaining the auditoriums and cultural facilities
- Implement an aggressive capital plan at the six County-operated Marinas (\$17 million from a combination of operating revenues and financing proceeds); Marina fees adjustments will be required in the future to absorb payment for the associated debt service
- Begin implementation of over 75 multi-year projects in the Building Better Community bond program (\$415.5 million)
- Negotiate, execute agreements, and develop partnerships with private not-for-profit organizations to provide recreational, environmental, educational, and cultural activities at park facilities
- Provide Capital Outlay Reserve (COR) Fund (\$7.975

Status

- Maintain the Sparkle Tour scores at 3.08 (scale 1=best and 5=worst)
- Increased the number of arts and cultural program initiatives at park sites to 15 from 12; project to increase summer camp registrations to 420 from 411
- An increase of Marina wet slip fees of 15 percent was approved but not implemented in FY 2005-06; the increased fee is incorporated into the FY2006-07 Proposed Budget. The \$500,000 of additional revenue is needed to pay debt service on the Marina Capital Improvement loans; Blackpoint electrical upgrades, Crandon Dock Master Complex construction, and Hoover Marina electrical upgrades are underway
- The Department's FY 2005-06 GOB allocation is \$10.7 million representing start-up funding for 36 projects that have a total value of \$102.0 million. All first year projects have a target schedule with the work to date progressing through the various phases of development as shown below: (Acquisition – 1) (Consultant Selection – 8) (Pre-Design - 5) (Design – 8) (Permitting – 3) (Bid & Award – 8) (Construction - 3). Work has also started on nine (9) GOB projects with future funding by combining them with other funding sources. These projects include Southridge Community and Aquatic Facility and Stadium Development, South Dade Greenways, and Ives Estate District Park, among others.
- Establish 34 programming partnerships with private not-for-profit partners - Revised the number of programming partnerships to 26 by the end of FY 2005-06
- All COR funds are committed and or spent; key projects include: Tamiami Park Gymnasium Planning and Design (\$300,000 @ 50% complete); design Dog Park at East Greynolds Park (\$25,000), completed planning and preliminary design; project can not move forward until additional funding becomes available; construct the Highland Oaks Vitacourse (\$30,000), beginning design of

million) to address departmental needs

- Continue to provide customer service training to employees
- Continue exploring alternate funding sources
- Provide additional recreational opportunities through new and/or expanded facilities
- Continue providing quality recreational programming at park facilities

project in the 3rd quarter of FY 05-06, anticipated completion of project by September 2006; build Tamiami Park restroom building, access control, shelters, walkways, and soccer field (\$1.5 million), projecting to complete the restroom building, access controls, shelters, and walkways by the third quarter of FY 05-06, projecting completion of parking lot by third quarter of FY 06-07

- Planned to increase the number of employees trained in customer service to 833 from 801 (Revised Measure: Provide refresher customer service training to 200 current employees and 100 percent of new hires within 120 days
- Obtain revenues from fundraising efforts in cooperation with the not-for-profit Parks Foundation through various initiatives including special events, Corporate sponsorship, and major gifts (\$150,000); and submit 28 grant proposals (estimated at \$2.8 million for FY 2006-07)
- Recreational Centers - Little River opened October 2005; Martin Luther King, Jr. opened summer 2005; West Perrine opened January 2006; Westwind Lakes opened Feb. 2005; Highland Oaks and North Trail will be open in Summer 2006. Aquatic Family Centers - Gwen Cherry to be completed first quarter FY 06-07; A.D. Barnes and South Dade aquatic family centers to be completed second quarter FY 06-07. Year-round pool service - Tropical Estates and Rockway Pools will have year round service beginning in FY 06-07; currently pending installation of heaters
- Projecting to register 9,800 participants for summer camp, 2,100 for sports development, 175 for senior programs, and 765 for Leisure Access in FY 2005-06; project to register 28,900 participants for CBO-sponsored program; and 10,000 registrants for the Learn to Swim program

Revenue Overview and Trends

- Overall earned revenue shortfall is projected at 2 percent (-\$528,000). Key issues with revenue include: Seaquarium Lease (-\$326,000), Crandon Marina (Non-MOU) net loss due to restaurant closing (-\$210,000), and Golf operations (-\$637,000); on the positive side the Marinas MOU are doing better (\$340,000), Deering has a one time revenue gain (\$66,000), and park programs are up \$125,000
- MetroZoo Revenues are better than expected; Safari cycles revenue has made a significant difference (\$69,000 in FY04 to \$293,000 projected for FY06); the MetroZoo revenues for FY 2005-06 are projected to be on budget having absorbed the impact of hurricanes; for FY 2006-07 earned revenue for the MetroZoo is projected 6 percent higher than current year due largely to revenue initiatives like giraffe and bird feeding stations and additional Safari cycles
- Earned revenue for FY 2006-07 is projecting a net increase of one percent vs. FY 2005-06, including the loss of the Florida Grand Opera as a tenant of the Miami-Dade County Auditorium (\$277,000) and the Crandon Marina Restaurant (\$300,000); if not for these losses, revenues would be 3 percent higher

Expenditure Overview and Trends

- The efficient operation of programs and staff management will allow the Department to absorb the projected COLA

(\$350,000) adjustment of the last quarter, and unanticipated increases in expenses like fuel (\$233,000), electricity (\$359,000), increased rent (\$70,000), and termination payments (\$640,000)

- At the end of FY 2004-05, the department had \$4.8 million of unallocated carryover. A midyear supplement of \$2.567 has been approved for various operational needs. The remaining funds are planned for FY 2006-07 enhancements; based on YTD projections, the Department anticipates having at least \$1.5 million of this amount available for FY 2006-07 enhancements and \$600,000 may have to be used to cover unbudgeted termination payment; this assumption has been incorporated into the proposed budget
- The FY 2006-07 base budget is growing by 7 percent vs. FY 2005-06. This includes higher than normal increases in electricity, rent, waste collection, full year impact of FY 2005-06 new and expanded facilities, and FY 2006-07 proposed enhancements (See list below)
- Hurricane expenses are of concern; there are approximately \$1.7 million of Wilma expenses which have been disallowed; the total liability for hurricanes of this past season is high (\$51 million); negotiations for reimbursement through FEMA and the State of Florida continue. The FY 2004-05 Actual Expenses included approximately \$1 million of Katrina expense, a portion of which (80%) should be reimbursed by FEMA. These funds can offset disallowed Wilma expenses; to the extent that the department can not absorb the difference, a Year-End Amendment may be needed

FY 2006-07 Resource Allocation Enhancements

Enhancement	Position Change(+/-)	Fiscal Impact
Programming hours to meet safety ratios due to attendance increase (40 FTE in Part Time hours)	0	630
Golf Marketing plan, to market the Crandon and Country Club of Miami to visitors and local golfers respectively	0	150
Increase funding for program maintenance to reduce Emergency Work Orders for the repair of failures to plumbing, HVAC, electrical, and other systems; current funding level is \$1.96 million	0	450
Purchase equipment for the MetroZoo stroller, and wheelchair rental concession; and add permanent staff for the rental concessions, funding for staff is achieved by reducing part-time hours equivalent to 3 FTE	3	42
Implement one additional tree trimming crew to lower the cycle of tree trimming from 14 years to 11 years	5	600
Establish senior programs at five additional sites; currently there are six operating sites	5	239
Senior Programs Coordinator to manage the overall park program for seniors	1	90
Fund New and Expanded facilities and programming (Total cost is \$1.44 million, the Department is funding \$500,000	17	943

through efficiencies and increased revenue)

Miami Dade County Auditorium revenue maximization; includes additional marketing and staff to perform management functions and enhanced customer service functions

2

150

Replace the lost tree canopy throughout the park system (COR Funding)

0

2,000

Special Taxing District positions needed for tree and roving crew, expenses include staff and equipment

11

813

Park Programming funded by Children's Trust Grants and Community Action Agency (8 Full time plus 32 FTE hours of Part time)

8

1,242

FY 2006-07 Resource Allocation Reductions

Reductions

Position Change(+/-)

Fiscal Impact

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Park and Recreation

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
CW	General Fund Countywide	\$21,582	\$29,236	\$36,257	\$43,381	\$44,012	\$44,012	\$47,611
UMSA	General Fund UMSA	\$28,428	\$27,536	\$23,418	\$21,327	\$25,643	\$25,643	\$29,066
PROP	Carryover	\$1,575	\$536	\$2,174	\$1,803	\$3,809	\$5,111	\$1,149
PROP	Fees and Charges	\$12,876	\$14,981	\$14,516	\$16,023	\$14,333	\$14,285	\$14,917
PROP	Interest Earnings	\$42	\$28	\$20	\$37	\$26	\$51	\$51
PROP	Other Revenues	\$357	\$919	\$315	\$572	\$424	\$520	\$455
PROP	Special Taxing District Revenue	\$1,398	\$1,763	\$2,389	\$3,015	\$3,123	\$3,490	\$3,515
PROP	Golf Course Fees	\$4,630	\$5,188	\$6,949	\$8,120	\$8,799	\$8,162	\$8,741
PROP	Marina Fees and Charges	\$5,703	\$6,083	\$7,022	\$7,263	\$6,811	\$6,946	\$6,848
PROP	Miami Metrozoo Fees and Charges	\$2,574	\$3,039	\$3,113	\$3,479	\$3,952	\$3,952	\$4,185
PROP	Special Taxing District Carryover	\$2,004	\$1,846	\$1,602	\$1,536	\$1,464	\$1,905	\$1,710
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$216
INTERTRNF	Other Revenues	\$500	\$250	\$0	\$0	\$0	\$0	\$0
INTERTRNF	Tourist Development Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$150
INTERTRNF	Transfer From Other Funds	\$702	\$735	\$678	\$1,002	\$1,123	\$1,050	\$1,050
INTRADEPT	Interagency Transfers	\$2,770	\$2,402	\$2,242	\$3,002	\$2,710	\$2,478	\$2,509
INTRADEPT	Intradepartmental Transfers	\$0	\$423	\$591	\$0	\$0	\$0	\$0
TOTAL REVENUE		\$85,141	\$94,965	\$101,286	\$110,560	\$116,229	\$117,605	\$122,173

EXPENDITURES

	Salary	\$40,458	\$43,614	\$45,308	\$49,659	\$53,057	\$53,613	\$57,013
	Overtime Salary	\$638	\$742	\$593	\$800	\$300	\$964	\$349
	Fringe	\$10,283	\$10,493	\$12,205	\$13,807	\$17,263	\$16,873	\$19,449
	Overtime Fringe	\$96	\$110	\$89	\$120	\$45	\$145	\$52
	Other Operating	\$26,836	\$31,758	\$35,127	\$33,177	\$37,916	\$37,451	\$38,352
	Capital	\$448	\$602	\$530	\$482	\$940	\$2,253	\$1,628
TOTAL OPERATING EXPENDITURES		\$78,759	\$87,319	\$93,852	\$98,045	\$109,521	\$111,299	\$116,843
	Debt Services	\$295	\$277	\$339	\$402	\$978	\$1,179	\$1,187
	Reserves	\$0	\$0	\$0	\$0	\$1,043	\$0	\$680
	Transfers	\$935	\$768	\$843	\$1,042	\$1,976	\$-210	\$954
	Other Non-	\$0	\$0	\$79	\$1,053	\$0	\$0	\$0

	Operating							
	Intradepartmental	\$2,770	\$2,825	\$2,833	\$3,002	\$2,711	\$2,478	\$2,509
TOTAL NON OPERATING EXPENDITURES		\$4,000	\$3,870	\$4,094	\$5,499	\$6,708	\$3,447	\$5,330
TOTAL EXPENDITURES		\$82,759	\$91,189	\$97,946	\$103,544	\$116,229	\$114,746	\$122,173
REVENUES LESS EXPENDITURES		\$2,382	\$3,776	\$3,340	\$7,016	\$0	\$2,859	\$0

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	1140	1135	1189	1206	1215	1219	1275	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =	655	670	645	628	685	714	728	
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY								
Department: Park and Recreation								
(\$ in 000s)								
Activity: Administration (RC) (040)								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of Grant Proposals Submitted	n/a	27	28	28	30	28	28	RC2-1
Comments/Justification:								
Average Number of Grants Administered	n/a	n/a	28	38	30	38	38	RC2-1
Comments/Justification:								
Number of Programming Partnerships	n/a	n/a	4	17	20	26	28	RC1-3
Comments/Justification:								
Number of Web Visitors Annually	n/a	485,815	486,016	453,496	500,000	500,000	510,000	RC3-1
Comments/Justification: With program registrations coming on-line, the Department anticipates increase hits to the website								
Value Amount of Grants Administered			\$6,966,731	\$11,568,090	\$13,000,000	\$13,000,000	\$14,300,000	ED1-1
Comments/Justification:								
Activity: Arts and Culture (RC) (040)								
Arts Summer Camp Registrants	n/a	486	411	443	419	420	425	RC3-1
Comments/Justification:								
Arts Programs after school registrants	n/a	171	148	166	150	165	170	RC3-1
Comments/Justification:								
Activity: CBO and Fairchild Tropical Botanic Garden (RC) (040)								
Activity: Deering Estate (RC) (040)								
Earned Revenue	\$328	\$366	\$333	\$455	\$457	\$523	\$551	RC2-1
Comments/Justification:								
Deering Estate attendance		19,667	20,816	23,960	24,000	25,200	26,000	RC3-1
Comments/Justification: Increased marketing efforts in FY04-05, contributed to increases in gate admission attendance. This trend is anticipated to continue for FY 05-06 and FY06-07.								

Activity: Development and Construction (RC) (040)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of Construction Contracts Completed	n/a	111	58	52	62	51	58	RC1-6

Comments/Justification: This measure will be improved to show percentage of work completed within schedule.

New and expanded facilities completed	n/a	46	21	39	25	24	27	RC1-6
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Comments/Justification:

Activity: Facility Maintenance (RC) (040)

Number of Emergency Work Orders (reduce by 5% per year)	n/a	n/a	n/a	600	570	570	541	RC1-1
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Comments/Justification: This measure will be improved to better reflect the affect of program maintenance.

Activity: Golf (RC) (040)

Number of Golf Rounds	190,436	201,334	255,719	255,502	266,500	255,000	266,500	RC1-3
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Comments/Justification: FY 05-06 projected golf rounds reflect the impact the hurricanes had at the beginning of the fiscal year. The budgeted rounds for FY 06-07 take into account several factors, the Tarkel re-branding efforts, new marketing plan efforts and the closing of Raintree and California Club golf courses.

Net Revenue per Golf Round	\$0.98	(\$1.59)	(\$7.98)	\$0.81	(\$1.70)	(\$3.74)	(\$1.80)	ED1-1
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Comments/Justification:

Activity: Grounds Maintenance (RC) (040)

Average score in facility inspections (Sparkle Tour)	n/a	3.25	3.10	2.99	3.08	3.08	3.08	RC1-1
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Comments/Justification:

Acreage of Exotic Plant Control	2,191	1,270	1,466	1,569	1,807	1,807	1,807	RC1-2
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Comments/Justification:

Activity: Marinas (RC) (040)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Marina Occupancy Rate	101%	105%	105%	105%	105%	105%	105%	RC1-3

Comments/Justification:

Activity: Miami Metrozoo (RC) (125)

Earned Revenue	\$2,574	\$3,039	\$3,113	\$3,479	\$3,952	\$3,952	\$4,185	RC2-1
Comments/Justification:								
Miami Metrozoo Attendance	452,880	492,523	459,404	488,974	505,000	505,000	520,000	RC3-1
Comments/Justification:								
Activity: Park Operations (RC) (040)								
Equestrian Center Rentals	n/a	42	33	32	34	30	30	RC3-1
Comments/Justification:								
Trail Glades Range Admissions	n/a	18,738	17,704	19,190	17,800	18,000	18,200	RC3-1
Comments/Justification:								
L & P Thompson Campground Rentals	n/a	36,489	31,329	35,136	31,900	32,000	32,500	RC3-1
Comments/Justification:								
Boxing Registrations	n/a	328	205	379	209	250	255	RC3-1
Comments/Justification:								
Activity: Park Programming (RC) (040)								
Summer camp registrations (excludes Arts and Culture)	n/a	10,318	9,566	9,914	9,800	9,800	9,900	RC3-1
Comments/Justification:								
After School Registrations (excludes Arts and Culture)	n/a	975	1,297	2,265	1,325	2,000	2,000	RC3-1
Comments/Justification:								
Sports Development Registrations	n/a	2,352	2,057	2,112	2,100	2,100	2,100	RC3-1
Comments/Justification:								
Learn-to-Swim registrants	n/a	9,076	8,614	11,175	8,800	10,000	10,100	RC3-1
Comments/Justification:								
Senior Program Registrations	n/a	361	129	310	312	312	315	RC3-1
Comments/Justification:								
Eco-Adventure Tour participants	n/a	7,612	14,324	14,964	14,600	15,000	15,150	RC3-1
Comments/Justification:								
Leisure Access Program registrants	n/a	n/a	581	755	765	765	775	RC3-1
Comments/Justification:								

Activity: Pools (RC) (040)

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Number of Pool Rentals	n/a	40	70	79	72	75	75	RC3-1

Comments/Justification:

Public Swim Attendance	n/a	n/a	23,927	22,121	24,500	24,000	24,300	RC3-1
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Comments/Justification:

Summer Camp Attendance	n/a	n/a	19,058	13,139	19,000	19,000	19,200	RC3-1
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Comments/Justification:

Swim Club Registrations	n/a	n/a	751	567	700	710	715	RC3-1
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Comments/Justification:

Public School Attendance	n/a	n/a	8,096	13,029	8,400	10,000	10,500	RC3-1
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Comments/Justification:
Activity: Special Tax District Landscape Maintenance (NU) (900)

Number of special taxing districts maintained	43	43	50	60	75	85	85	RC1-1
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Comments/Justification:

Performing Art Center

JULY COMMITTEE REPORT
Department: Performing Arts Center
(\$ in 000s)

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight

- Continue to coordinate with contractors and consultants to complete construction of Performing Arts Center
- The PACT will work with the PAC Management Office to complete the previously unfunded systems and finishes

Status

- Complete and open the Performing Arts Center by August 2006 and October 2006, respectively
- Ongoing

Revenue Overview and Trends

- An additional \$39.3M will be necessary to accelerate the project and meet the August 4, 2006 deadline; \$34.3M will be provided through a sunshine state loan or similar financing and \$5M will be provided by the private sector

Expenditure Overview and Trends

- The project costs will increase to an estimated \$460M; expenditures will continue to be incurred by the Management Office until January 2007 (\$173K) in order to close out the project; two project staff members will be transitioned off the project by September 2006

FY 2006-07 Resource Allocation Enhancements

Enhancement	Position Change(+/-)	Fiscal Impact
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FY 2006-07 Resource Allocation Reductions

Reductions	Position Change(+/-)	Fiscal Impact
None	0	0

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Performing Arts Center

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
PROP	Bond Transaction Fees	\$1,272	\$1,446	\$1,307	\$949	\$821	\$811	\$173
TOTAL REVENUE		\$1,272	\$1,446	\$1,307	\$949	\$821	\$811	\$173
EXPENDITURES								
	Salary	\$821	\$955	\$822	\$642	\$532	\$524	\$113
	Overtime Salary	0	0	0	0	0	0	0
	Fringe	\$160	\$165	\$182	\$152	\$122	\$121	\$29
	Overtime Fringe	0	0	0	0	0	0	0
	Other Operating	\$250	\$301	\$288	\$154	\$162	\$160	\$31
	Capital	\$41	\$25	\$15	\$1	\$5	\$6	\$0
TOTAL OPERATING EXPENDITURES		\$1,272	\$1,446	\$1,307	\$949	\$821	\$811	\$173
	Debt Services	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0
	Intradepartmental	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$1,272	\$1,446	\$1,307	\$949	\$821	\$811	\$173
REVENUES LESS EXPENDITURES								
		\$0	\$0	\$0	\$0	\$0	\$0	\$0

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B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	9	8	8	7	5	5	3	0
Full-Time Positions Filled =	7	6	7	5		5		
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY								
Department: Performing Arts Center								
(\$ in 000s)								
Activity: Performing Arts Center (RC) Performing Arts Center (360)								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Percentage of completion (in cumulative total percentage)	11%	32%	67%	89%	100%	99%	100%	RC1-6
Comments/Justification: Construction completion is scheduled for August 4, 2006, however, there will be several punch list items that will be ongoing until January 2007.								
CSBE requirement is to award 19.11% to local contractors	12.62%	13.98%	13.81%	12.29%	19.11%	19.11%	19.11%	RC1-6
Comments/Justification: It is important to note, the goal has decreased from some years compared to the prior year due to the impact of approved change orders and disallowed amounts; however, there is a plan to meet the goal by the end of the fiscal year.								
CSBE requirement is to award 10% to local construction management firms	12.15%	12.09%	12.91%	10.77%	11%	11%	11%	RC1-6
Comments/Justification: Possible change orders may impact the 10% but the goal is still expected to be accomplished.								
Number of new hires from the local priority zones designated by the Comprehensive Employment Strategy Agreement	143	198	342	375	450	425	450	RC1-6
Comments/Justification: The original goal was 200 new hires when the Project started; a new goal was agreed to when the Project exceeded the 200 mark.								

Performing Art Center Trust

JULY COMMITTEE REPORT
Department: Performing Arts Center Trust
(\$ in 000s)

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight	Status
• The PACT will work with the PAC Management Office to complete the previously unfunded systems and finishes	• Ongoing
• Purchase, install, and test Theater Equipment	• Ongoing
• Hire company to manage Engineering, Security, & Cleaning	• Ongoing
• Develop operating policies, handbooks, and contracts	• Ongoing

Revenue Overview and Trends

- FY 2006-07 budget includes \$3.754M in CDT revenues, it is assumed that no grant funding from the Department of Cultural Affairs will be recieved

Expenditure Overview and Trends

- FY 2006-07 expeditures include \$3.754M in CDT revenues for the operation of the Performing Arts Center

FY 2006-07 Resource Allocation Enhancements

Enhancement	Position Change(+/-)	Fiscal Impact
None	0	0

FY 2006-07 Resource Allocation Reductions

Reductions	Position Change(+/-)	Fiscal Impact
None	0	0

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Performing Arts Center Trust

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
PROP	Convention Development Tax	\$0	\$0	\$0	\$1,850	\$5,344	\$5,344	\$3,754
TOTAL REVENUE		\$0	\$0	\$0	\$1,850	\$5,344	\$5,344	\$3,754
EXPENDITURES								
	Salary	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Salary	0	0	0	0	0	0	0
	Fringe	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Overtime Fringe	0	0	0	0	0	0	0
	Other Operating	\$0	\$0	\$0	\$1,850	\$5,344	\$5,344	\$3,754
	Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL OPERATING EXPENDITURES		\$0	\$0	\$0	\$1,850	\$5,344	\$5,344	\$3,754
	Debt Services	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0
	Intradepartmental	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$0	\$0	\$0	\$1,850	\$5,344	\$5,344	\$3,754
REVENUES LESS EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	0	0	0	0	0	0	0	0
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY								
Department: Performing Arts Center Trust								
(\$ in 000s)								
Activity: Performing Arts Center Trust (RC) Performing Arts Center Trust (pct)								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	

Safe Neighborhood Parks

JULY COMMITTEE REPORT
Department: Safe Neighborhood Parks
(\$ in 000s)

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight

- Complete 22 projects including improvements to Lummus Park, Brentwood Park, Colonial Park, Miami Riverwalk, Southridge Park, and Westwind Lakes Park

Status

- In process; completed 20 projects throughout the County; projects completed YTD include: Playground covers at Devon Aire Park, Cherry Grove Park, Sunset Park, Tropical Park, and Country Village Park; Cutler Ridge Park - medium recreation center; Carol City Park - design for community center; A.D. Barns Park - construct ADA accessible playground; Amelia Earhart Park - design and construct September 11, 2001 Memorial including installation of oak trees and other site improvements; Country Lakes Park – construction of a restroom/storage building, lights for parking lot and design for basketball court; Country Village Park – construct a recreation center/restroom/concession stand building and landscaping; Camp Owaissa Bauer – plans and design for renovations of cabins, lodge/kitchen, support facilities, electrical upgrades and playing field renovations; Chapman Field Park – design for Phase1 development. Other Parks improvements underway are: Lummus Park Waterfront and Miami Riverwalk, both of these are in re-design phase and scope of work is 45% complete; Colonial, Southridge, and Westwind Lakes Parks are 100% complete in scope of work, reimbursements are at 81% and 86% respectively; Brentwood Park is completed and fully reimbursed

Revenue Overview and Trends

- OSNP is 100% funded from bond interest earnings. Revenues are drawn down to cover actual expenses. FY 05/06 Budget - \$466,000, FY 06/07 Proposed Budget - \$502,000

Expenditure Overview and Trends

- FY 05/06 – Expenditure projections are within budget; FY 06/07 – projected increase in expenditures is 8% due to merit, COLA, projected leave payout for one employee, and slight increases in general operating costs

FY 2006-07 Resource Allocation Enhancements

Enhancement

Position Change(+/-)

Fiscal Impact

FY 2006-07 Resource Allocation Reductions

Reductions

Position Change(+/-)

Fiscal Impact

GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Safe Neighborhood Parks

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
PROP	SNP Bond Interest Revenue	\$441	\$427	\$451	\$399	\$466	\$466	\$502
TOTAL REVENUE		\$441	\$427	\$451	\$399	\$466	\$466	\$502
EXPENDITURES								
	Salary	\$293	\$279	\$325	\$263	\$290	\$312	\$328
	Overtime Salary	0	0	0	0	0	0	0
	Fringe	\$62	\$59	\$61	\$65	\$69	\$79	\$85
	Overtime Fringe	0	0	0	0	0	0	0
	Other Operating	\$86	\$89	\$65	\$70	\$103	\$73	\$88
	Capital	\$0	\$0	\$0	\$1	\$4	\$2	\$1
TOTAL OPERATING EXPENDITURES		\$441	\$427	\$451	\$399	\$466	\$466	\$502
	Debt Services	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0
	Intradepartmental	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$441	\$427	\$451	\$399	\$466	\$466	\$502
REVENUES LESS EXPENDITURES								
		\$0	\$0	\$0	\$0	\$0	\$0	\$0

B) POSITIONS

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	5	5	4	4	4	4	4	
Full-Time Positions Filled =								
Part-time FTEs Budgeted =								
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY								
Department: Safe Neighborhood Parks								
(\$ in 000s)								
Activity: Safe Neighborhood Parks (RC) Administration (380)								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
ASE Correct and complete reimbursement request submit to Finance Department for payment within 5 days	6	5.5	5.57	4.5	5	5	5	RC1-6
Comments/Justification:								
ASE Contracts/Amendments processed within 6 days of authorizing action	7	2.7	6.86	4	6	6	6	RC2-1
Comments/Justification:								
Funding disbursed for park improvements (dollars in thousands)	\$14,406	\$23,409	\$10,500	\$12,213	\$12,532	\$12,100	\$14,000	RC1-6
Comments/Justification:								
Regional park improvements funding (in thousands)	\$2,770	\$11,799	\$2,460	\$6,757	\$7,000	\$7,000	\$7,500	RC2-1
Comments/Justification:								
Park land acres purchased (since initial issuance of bonds)	284	284	286	287	292	289	290	RC2-1
Comments/Justification:								

Vizcaya Museum and Gardens

JULY COMMITTEE REPORT
Department: Vizcaya Museum and Gardens
(\$ in 000s)

Department Budget Summary

FY 2005-06 Execution of Commitments

Highlight

- Infrastructure improvements with GOB funds

Status

- Will continue to complete various emergency repairs to the Main House; survey assessments, and design development and planning, including East and West Gate lodges and ticket booth; West Gate Lodge and Ticket Booth Construction; and partially fund with GOB funds the repairs and renovations of the Cafe and Shop

Revenue Overview and Trends

- Budgeted revenues represent an increase of 10.6 percent from the current fiscal year; reduction in revenues from budget (\$4.478 million) to projection (\$4.344 million) due to the loss in revenues from hurricanes; additionally, the projected revenues may come in less than anticipated due to reduced bookings for special events and attendance; the department has already put certain measures in place to partially mitigate the impending loss in revenues
- Budget assumes various rate increases, generating an additional \$178,000 in revenues; department expects a drop in number of visitors and special events due to rate increases
- Budget reflects the same level of funding in General Fund (\$250,000) and CDT (\$856,000); and additional support from the Tourist Development Tax (\$250,000); the Capital Budget reflects the same level of funding from the Capital Outlay Reserve as the current fiscal year (\$125,000)

Expenditure Overview and Trends

- Overall operating expenditures represent a 10.6 percent increase from the current fiscal year due to personnel increases, electricity, and other operating expenses
- Position growth from 46 to 49, reflects a part-time position converted to full-time in the current fiscal year and two new positions - Facilities Director and Security Officer

FY 2006-07 Resource Allocation Enhancements

Enhancement	Position Change(+/-)	Fiscal Impact
Facilities Director	1	125
Museum Security Officer 1	1	31

FY 2006-07 Resource Allocation Reductions

Reductions	Position Change(+/-)	Fiscal Impact
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GENERAL DEPARTMENTAL FINANCIAL SUMMARY

Department: Vizcaya Museum and Gardens

(\$ in 000s)

A) OPERATING BUDGET - REVENUES AND EXPENDITURES

		FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Actual	Budget	Projection	Base
REVENUE								
CW	General Fund Countywide	\$0	\$0	\$0	\$0	\$250	\$250	\$250
PROP	Carryover	\$2,662	\$2,532	\$1,494	\$344	\$0	\$17	\$31
PROP	Convention Development Tax	\$0	\$0	\$0	\$739	\$856	\$856	\$856
PROP	Donations	\$126	\$226	\$359	\$84	\$157	\$155	\$156
PROP	Fees and Charges	\$2,701	\$2,847	\$2,796	\$3,008	\$3,025	\$2,874	\$3,158
PROP	Interest Income	\$63	\$35	\$13	\$4	\$0	\$0	\$0
PROP	Miscellaneous Revenues	\$0	\$66	\$0	\$2	\$40	\$42	\$100
INTERTRNF	Interagency Transfers	\$0	\$0	\$0	\$0	\$150	\$150	\$150
INTERTRNF	Tourist Development Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$250
TOTAL REVENUE		\$5,552	\$5,706	\$4,662	\$4,181	\$4,478	\$4,344	\$4,951
EXPENDITURES								
	Salary	\$1,255	\$1,289	\$1,696	\$1,796	\$2,289	\$2,222	\$2,572
	Overtime Salary	\$51	\$63	\$89	\$95	\$104	\$104	\$104
	Fringe	\$352	\$382	\$476	\$612	\$792	\$720	\$885
	Overtime Fringe	\$0	\$0	\$0	\$0	\$15	\$15	\$16
	Other Operating	\$1,219	\$1,310	\$1,207	\$1,306	\$1,239	\$1,214	\$1,335
	Capital	\$143	\$1,168	\$850	\$355	\$39	\$38	\$39
TOTAL OPERATING EXPENDITURES		\$3,020	\$4,212	\$4,318	\$4,164	\$4,478	\$4,313	\$4,951
	Debt Services	0	0	0	0	0	0	0
	Reserves	0	0	0	0	0	0	0
	Transfers	0	0	0	0	0	0	0
	Other Non-Operating	0	0	0	0	0	0	0
	Intradepartmental	0	0	0	0	0	0	0
TOTAL NON OPERATING EXPENDITURES		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL EXPENDITURES		\$3,020	\$4,212	\$4,318	\$4,164	\$4,478	\$4,313	\$4,951
REVENUES LESS EXPENDITURES								
		\$2,532	\$1,494	\$344	\$17	\$0	\$31	\$0

B) POSITIONS								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
	Actual	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	38	40	41	42	46	47	49	
Full-Time Positions Filled =	38	36	35	42		45		
Part-time FTEs Budgeted =	6	6	6	6	6	5	5	
Temporary FTEs Budgeted =								

PERFORMANCE INFORMATION BY SUB-ACTIVITY								
Department: Vizcaya Museum and Gardens								
(\$ in 000s)								
Activity: Vizcaya Museum and Gardens (RC) Vizcaya Museum and Gardens (450)								
	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	Desired Outcomes
Description	Actual	Actual	Actual	Actual	Budget	Projection	Base Budget Submission	
Keep Vizcaya Open to the Public 364 Days Per Year (Base Operations)		100%	100%	100%	100%	100%	100%	RC1-1
Comments/Justification: Virtually all funds are dedicated to Vizcaya's core operations of caring for National Historic Landmark facility and keeping it open to the public.								
Number of Visitors	177,043	185,008	178,559	169,195	175,000	152,592	166,230	RC1-4
Comments/Justification:								
Complete Master Plan for Entire Vizcaya Estate		10%	30%	95%	100%	100%	NA	RC1-1
Comments/Justification: Master Plan required to advance GOB projects and fundraising.								
Complete Repairs from 2005 Hurricanes Katrina and Wilma						40%	75%	RC1-1
Comments/Justification:								
Number of Objects Entered into Collections Database					640	640	1320	RC1-1
Comments/Justification:								
Number of Public Programs		6	7	14	22	22	28	RC4-1
Comments/Justification:								
Dollars Raised Through Donations	126	226	359	84	157	157	157	RC2-1
Comments/Justification:								
Dollars Raised Through Government and Foundation Grants	0	66	0	2	190	190	250	RC2-1
Comments/Justification:								
Complete revisions to Volunteer Guides program to better serve visitors				10%	25%	25%	45%	RC4-1
Comments/Justification: New training classes, ongoing development, evaluation tools, and recruitment methods are among the revisions being pursued.								